# BEFORE THE GOVERNANCE SUBCOMMITTEE OF THE INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE

# CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE ORGANIZED PURSUANT TO THE CALIFORNIA STEM CELL RESEARCH AND CURES ACT

#### REGULAR MEETING

LOCATION: CROWNE PLAZA SFO

CROWNE PLAZA SFO 1177 AI RPORT BOULEVARD BURLI NGAME, CALI FORNI A

DATE: WEDNESDAY, JANUARY 26, 2011

6 P.M.

REPORTER: BETH C. DRAIN, CSR

CSR. NO. 7152

BRS FILE NO.: 88225

## INDEX

ITEM DESCRIPTION	PAGE NO.
CALL TO ORDER	3
ROLL CALL	3
CONSIDERATION OF CRITERIA AND PARAMETERS FOR CHAIR OF CIRM'S GOVERNING BOARD	4
CONSIDERATION OF REQUEST BY CFAOC TO POST FORM 700 AND TRAVEL EXPENSE CLAIMS FOR BOARD MEMBERS AND EXECUTIVE STAFF	48
CLOSED SESSION (NOT REPORTED)	
PUBLIC COMMENT	NONE

1	BURLINGAME, CALIFORNIA; WEDNESDAY, JANUARY 26, 2010
2	6 P.M.
3	
4	CHAIRPERSON LANSING: I'D LIKE TO WELCOME
5	EVERYONE TO THE MEETING OF THE GOVERNANCE
6	SUBCOMMITTEE OF THE ICOC. AND MOST OF US ARE HERE
7	AT THE CROWNE PLAZA IN SAN FRANCISCO, BUT WE HAVE
8	ONE MEMBER WHO'S JOINING US BY PHONE. DR. STEWARD
9	FROM UC IRVINE, ARE YOU ON THE LINE? I'M GOING TO
10	BE PATIENT AND WAIT FOR DR. STEWARD. BUT IN THE
11	MEANTIME, I WANT TO THANK EVERYBODY FOR BEING HERE
12	AND TAKING TIME OUT OF YOUR BUSY SCHEDULE AND FOR
13	PARTICIPATING IN THIS CALL.
14	MELISSA, MAYBE WHEN WE'RE GETTING DR.
15	STEWARD ON THE LINE, YOU CAN CALL THE ROLL AS WELL.
16	MS. KING: BOB KLEIN.
17	CHAIRPERSON LANSING: HE'S ON HIS WAY,
18	JUST DELAYED IN TRAFFIC.
19	MS. KING: SHERRY LANSING.
20	CHAIRPERSON LANSING: HERE.
21	MS. KING: TED LOVE.
22	DR. LOVE: HERE.
23	MS. KING: PHIL PIZZO. CLAIRE POMEROY.
24	DR. POMEROY: HERE.
25	MS. KING: DUANE ROTH.
	3
	S

1072 BRISTOL STREET, COSTA MESA, CALIFORNIA 92626 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

-	
1	MR. ROTH: HERE.
2	MS. KING: DAVID SERRANO-SEWELL.
3	MR. SERRANO-SEWELL: HERE.
4	MS. KING: JEFF SHEEHY.
5	MR. SHEEHY: HERE.
6	MS. KING: OSWALD STEWARD.
7	DR. STEWARD: HERE.
8	CHAIRPERSON LANSING: WELCOME, OS.
9	MS. KING: ART TORRES.
10	MR. TORRES: HERE.
11	MS. KING: AND YOU DO HAVE A QUORUM.
12	CHAIRPERSON LANSING: GREAT. I'M GOING TO
13	MOVE TO AGENDA ITEM NO. 3, WHICH IS CONSIDERATION OF
14	THE CRITERIA AND THE PARAMETERS FOR AND ALSO THE
15	PROCESS AND THE TIMELINE FOR THE NOMINEES FOR THE
16	CHAIR OF OUR CIRM GOVERNING BOARD.
17	AS YOU KNOW, WE ARE HERE TODAY TO HAVE AN
18	INITIAL DISCUSSION REGARDING THE CRITERIA AND THE
19	PARAMETERS FOR THE CHAIR AND THE PROCESS FOR
20	SELECTING THE CHAIR.
21	WE WANT TO, FIRST OF ALL, EVEN THOUGH HE'S
22	NOT HERE, I HOPE HE'S LISTENING BY THE PHONE, WE
23	WANT TO THANK BOB KLEIN FOR BEING WILLING TO
24	CONTINUE TO SERVE FOR A SHORT PERIOD OF TIME TO
25	ALLOW US THE NECESSARY TIME TO ENGAGE IN A
	4

1	THOUGHTFUL PROCESS TO SELECT HIS SUCCESSOR.
2	AS CHAIR OF THE GOVERNANCE SUBCOMMITTEE, I
3	WANT TO SAY THAT I AM COMMITTED TO THIS PROCESS, AND
4	I'M COMMITTED TO THE PROCESS FOR SELECTION OF A
5	CHAIR THAT IS INCLUSIVE AND THAT IS TRANSPARENT.
6	OUR PURPOSE TODAY IS TO OBTAIN INPUT FROM
7	THE MEMBERS OF THE GOVERNANCE SUBCOMMITTEE REGARDING
8	THE CRITERIA. WE WILL ALSO SEEK INPUT FROM THE FULL
9	BOARD TOMORROW. BUT BEFORE WE BEGIN OUR DISCUSSION,
10	I WOULD LIKE TO ASK JAMES HARRISON TO SET THE STAGE
11	TO US BY DESCRIBING THE STATUTORY CRITERIA FOR THE
12	CHAIR AND THE PROCESS BY WHICH THE CHAIR MUST BE
13	SELECTED. JAMES.
14	MR. HARRISON: THIS WILL PROBABLY BE
15	FAMILIAR TO ALL OF YOU BECAUSE IT'S BEEN ONLY A
16	SHORT TIME SINCE WE LAST VISITED THIS AREA, BUT JUST
17	TO BRIEFLY SET THE STAGE. AS YOU KNOW, PROP 71
18	PROVIDES FOR FOUR CONSTITUTIONAL OFFICERS TO MAKE
19	NOMINATIONS FOR CHAIR: THE GOVERNOR, THE LIEUTENANT
20	GOVERNOR, THE TREASURER, AND THE CONTROLLER. THE
21	BOARD HAS THE AUTHORITY AND THE RESPONSIBILITY TO
22	ELECT A CHAIR FROM AMONG THE NOMINEES MADE BY THOSE
23	CONSTITUTIONAL OFFICERS. AND ANY MEMBER OF THE
24	BOARD OR ANY MEMBER OF THE PUBLIC CAN MAKE
25	SUGGESTIONS TO THE CONSTITUTIONAL OFFICERS FOR
	5

1	NOMINEES, BUT ULTIMATELY THE AUTHORITY TO MAKE
2	NOMINATIONS IS IN THE HANDS OF THE CONSTITUTIONAL
3	OFFI CERS.
4	THERE ARE SEVERAL MANDATORY CRITERIA FOR
5	CHAIR THAT ARE SET FORTH IN STATUTE THAT YOU SHOULD
6	BE FAMILIAR WITH. ONE IS THAT THE CHAIR MUST HAVE A
7	DEMONSTRATED HISTORY AND SUCCESSFUL STEM CELL
8	RESEARCH ADVOCACY. THE SECOND IS THAT THE CHAIR
9	MUST HAVE EXPERIENCE WITH STATE AND FEDERAL
10	LEGISLATIVE PROCESSES, INCLUDING MEDICAL,
11	LEGISLATIVE APPROVALS OF STANDARDS OR FUNDING. THE
12	THIRD CRITERIA IS THAT THE CHAIR MUST BE QUALIFIED
13	FOR APPOINTMENT AS A CALIFORNIA REPRESENTATIVE OF A
14	REGIONAL, STATE, OR NATIONAL DISEASE ADVOCACY GROUP
15	FROM AMONG THE GROUPS IDENTIFIED IN PROP 71, WHICH
16	ARE SPINAL CORD INJURY, ALZHEIMER'S DISEASE, TYPE 2
17	DIABETES, MULTIPLE SCLEROSIS, ALS, TYPE 1 DIABETES,
18	HEART DISEASE, CANCER, PARKINSON'S DISEASE, MENTAL
19	HEALTH, OR HIV/AIDS. AND THE FINAL MANDATORY
20	CRITERIA IS THAT THE CHAIR CANNOT BE CONCURRENTLY
21	EMPLOYED BY OR ON LEAVE FROM A GRANT OR LOAN
22	RECIPIENT OF CIRM'S.
23	THERE ARE ALSO SOME ADDITIONAL CRITERIA
24	SET FORTH IN PROP 71 THAT ARE SUGGESTED. THEY'RE
25	NOT MANDATORY. AGAIN, THERE ARE FOUR OF THESE. THE

1	FIRST IS EXPERIENCE WITH GOVERNMENTAL AGENCIES OR
2	INSTITUTIONS. THE SECOND IS EXPERIENCE WITH THE
3	PROCESS OF ESTABLISHING GOVERNMENT STANDARDS AND
4	PROCEDURES. THE THIRD IS EXPERIENCE WITH LEGAL
5	REVIEW OF PROPER GOVERNMENTAL AUTHORITY FOR THE
6	EXERCISE OF GOVERNMENT AGENCY OR GOVERNMENT
7	INSTITUTIONAL POWERS. AND THE LAST IS DIRECT
8	KNOWLEDGE AND EXPERIENCE IN BOND FINANCING.
9	AGAIN, THESE ARE SUGGESTED CRITERIA, NOT
10	MANDATORY CRITERIA. THERE ARE SEVERAL OTHER
11	PARAMETERS WE SHOULD BRIEFLY DISCUSS.
12	UNDER PROP 71 THE CHAIR IS CONSIDERED TO
13	BE EITHER A FULL- OR PART-TIME EMPLOYEE OF THE
14	AGENCY. SO UNLIKE ALL OF YOU, WITH THE EXCEPTION OF
15	THE VICE CHAIR, WHO ARE ENTITLED TO A PER DIEM, THE
16	CHAIR IS ENTITLED TO A FULL- OR PART-TIME SALARY.
17	WITH THAT COMES THE AUTHORITY, OF COURSE, TO
18	DETERMINE THE PERCENT EFFORT REQUIRED OF THE CHAIR.
19	JUST TO TAKE YOU BACK, BETWEEN DECEMBER 1,
20	2008, AND DECEMBER 16, 2010, CHAIRMAN KLEIN RECEIVED
21	AN ANNUAL SALARY OF \$150,000 FOR 50-PERCENT EFFORT.
22	THE CURRENT SALARY RANGE FOR CHAIR, WHICH THE BOARD
23	APPROVED BACK IN 2006, IS FROM \$275,000 TO \$508,750
24	FOR 100 PERCENT EFFORT.
25	SO THAT'S SOME BACKGROUND FOR YOUR

1	DISCUSSION. I'D BE HAPPY TO ANSWER ANY QUESTIONS.
2	CHAIRPERSON LANSING: ARE THERE ANY
3	QUESTIONS FOR JAMES?
4	DR. LOVE: JAMES, WHAT DOES QUALIFIED FOR
5	AN APPOINTMENT AS A CALIFORNIA REPRESENTATIVE MEAN?
6	QUALIFIED DOESN'T MEAN YOU'RE IN THAT POSITION.
7	MR. HARRISON: IT MEANS THAT YOU COULD BE
8	APPOINTED AS A PATIENT ADVOCATE TO THE BOARD. AND
9	WHAT THAT MEANS IS THAT YOU HAVE TO BE A CALIFORNIA
10	REPRESENTATIVE OF A REGIONAL, STATE, OR NATIONAL
11	DISEASE PATIENT ADVOCACY ORGANIZATION IN ONE OF
12	THOSE SPECIFIED DISEASE AREAS. THE TERM "CALIFORNIA
13	REPRESENTATIVE OF A REGIONAL, STATE, OR NATIONAL
14	PATIENT ADVOCACY ORGANIZATION" IS NOT DEFINED. AND
15	AS I THINK I SAID BEFORE, GENERALLY UNDER CALIFORNIA
16	LAW, CRITERIA FOR PUBLIC SERVICE ARE BROADLY
17	CONSTRUED TO PROMOTE THE ABILITY TO HOLD PUBLIC
18	OFFICE, BUT IT'S AN UNDEFINED TERM.
19	CHAIRPERSON LANSING: ANY OTHER?
20	MR. ROTH: THIS IS MORE OF A COMMENT THAN
21	A QUESTION. BUT JUST WHEN YOU GO THROUGH THESE
22	CRITERIA, I FIND THEM PERFECTLY REASONABLE. IF I
23	HAD TO SQUABBLE WITH ANYTHING, IT'S THE NARROW
24	DEFINITION OF PATIENT GROUPS. IT'S NOT THE
25	ADVOCACY. I THINK THAT'S IN THE EYE OF WHOEVER
	8

1	DECIDES WHO'S A PATIENT ADVOCATE, WHO ISN'T. AND
2	THERE IS NO CRITERIA FOR THAT, NOR DO I THINK THERE
3	SHOULD BE. I THINK YOU SHOULD LEAVE THAT OPEN, BUT
4	I DO HAVE A LITTLE PROBLEM WITH THE NARROWNESS, BUT
5	I'M NOT SURE WE CAN DO ANYTHING ABOUT THAT. IT'S
6	REALLY A QUESTION, JAMES.
7	MR. HARRISON: YOU'RE ABSOLUTELY CORRECT,
8	DUANE. THOSE DISEASE AREAS ARE SPECIFIED BY
9	STATUTE, AND THE CHAIR IS REQUIRED TO BE A
10	CALIFORNIA REPRESENTATIVE FROM ONE OF THOSE GROUPS.
11	AND THAT'S NOT SOMETHING THE BOARD HAS THE AUTHORITY
12	TO MODIFY.
13	MR. ROTH: THE COMMENT IS REALLY AIMED AT
14	A POINT IN TIME THAT MIGHT HAVE BEEN APPROPRIATE, IT
15	MAY STILL BE APPROPRIATE, BUT IT MIGHT NOT BE IN THE
16	FUTURE. AND SO THAT WAS THE ONLY PART THAT I
17	THOUGHT. THE REST OF IT I WOULD ARGUE THAT THOSE
18	CRITERIA ARE FINE.
19	CHAIRPERSON LANSING: I THINK THE
20	IMPORTANCE OF JAMES TELLING US THE CRITERIA IS THIS
21	IS IN THE STATUTE, AND WE MUST RECOGNIZE THE
22	LIMITATIONS PLUS AND MINUS OF IT. THAT'S WHAT IT
23	IS.
24	I WANT TO WELCOME BOB KLEIN. WE SAID NICE
25	THINGS ABOUT YOU, BUT I HOPE YOU HEARD THEM ON THE

1	PHONE AS YOU WERE DRIVING IN. IF NOT, I'LL SAY THEM
2	AGAIN, THAT WE'RE VERY GRATEFUL THAT YOU HAVE AGREED
3	TO SERVE FOR A FEW MORE MONTHS, AS WE GO THROUGH A
4	CLEAR AND TRANSPARENT PROCESS TO FIND THE WELL,
5	WE CAN NEVER FIND YOUR REPLACEMENT.
6	CHAIRMAN KLEIN: THANK YOU VERY MUCH.
7	YOU' RE VERY KIND.
8	MR. TORRES: I WOULD LIKE TO ARE WE
9	FINISHED WITH THIS PRESENTATION ON THE LEGAL
10	STANDARDS?
11	CHAIRPERSON LANSING: I DON'T KNOW. ARE
12	THERE ANY MORE QUESTIONS?
13	MR. TORRES: I'D LIKE TO AND I WANT TO
14	SEND SOME KUDOS TO MY COLLEAGUE CLAIRE POMEROY. AND
15	I DIDN'T ASK HER THIS, BUT I REALLY WOULD LIKE TO
16	MOVE THAT WE ACCEPT HER RECOMMENDATIONS.
17	CHAIRPERSON LANSING: I HAVE MORE BEFORE
18	WE GET TO THAT. I PROMISE I'LL DO THAT. ACTUALLY,
19	ART, THIS IS YOUR AGENDA ITEM THAT I WANTED TO MOVE
20	TO FIRST. ART AND I HAVE HAD AN EXTREMELY
21	PRODUCTIVE MEETING WITH STATE CONTROLLER JOHN CHIANG
22	TO DISCUSS CIRM. AND WE PROMISED TO KEEP HIM
23	APPRISED OF OUR PROCESS IN CONSIDERING THE ISSUES
24	AND THE PROCESS FOR OUR SELECTION OF THE NEW CHAIR.
25	AND, ART, I'D REALLY LIKE YOU TO COMMENT ON THAT

1	BEFORE I TURN IT OVER TO CLAIRE.
2	MR. TORRES: SURE. WE HAD A MEETING IN
3	LOS ANGELES TO BRIEF THE CONTROLLER ON THE PROCESS
4	BECAUSE THERE WAS SOME CONFUSION AS TO WHAT DID OR
5	DID NOT TAKE PLACE PRIOR TO THE FIRST CANDIDATE THAT
6	WE WERE CONSIDERING. AND I THINK THAT THE
7	DISCUSSION WAS VERY FRANK AND IT WAS VERY SUPPORTIVE
8	AS WELL. AND HE INDICATED TO US THAT WHENEVER HE
9	HAS AN OPPORTUNITY IN PUBLIC SPEECHES THAT HE
10	SUPPORTS OUR EFFORTS AND THE ISSUES THAT WE EMBRACE
11	AND CARE ABOUT.
12	IT WAS IN THAT VEIN THAT WE ALSO INDICATED
13	THROUGH OUR CHAIR OF GOVERNANCE, CHAIR LANSING, THAT
14	WE WILL CONTINUE TO KEEP THE CONTROLLER UP TO DATE
15	AND INFORMED OF OUR ACTIVITIES AND, OF COURSE, WE
16	WILL DO THAT AGAIN ON A MUCH MORE SUBSTANTIVE BASIS
17	ON FRIDAY BEFORE THE CONTROLLER IN LOS ANGELES.
18	CHAIRPERSON LANSING: I ALSO WANT TO SAY
19	IT WAS A WONDERFULLY PRODUCTIVE MEETING, AND WE HAVE
20	A BIG SUPPORTER IN OUR STATE CONTROLLER. AND IT WAS
21	REALLY AN HONOR TO MEET WITH HIM AND MY PERSONAL
22	PLEASURE. AND I'M VERY GLAD THAT HE'S GOING TO BE
23	SO DEEPLY APPRISED OF OUR PROCESS.
24	NOW, AS YOU INDICATED, CLAIRE HAS ALREADY
25	GIVEN THIS MATTER A GREAT DEAL OF THOUGHT, AND SHE

1	HAS PRESENTED A PROPOSAL TO US. AND SO I ALSO OFFER
2	HER KUDOS, ART, YOU CAN AS WELL, BEFORE WE DO THAT,
3	I WONDER, CLAIRE, IF YOU WOULD WALK US THROUGH THE
4	PROPOSAL OR ADD ANYTHING TO IT.
5	DR. POMEROY: THANK YOU VERY MUCH, BOTH OF
6	YOU, FOR THOSE KIND WORDS. I WAS THINKING THROUGH
7	THIS PROCESS AND HOW WE COULD MOVE THE MISSION OF
8	CIRM FORWARD MOST EFFECTIVELY. AND ACTUALLY
9	DR. STEWARD: THIS IS OS. I'M HEARING
10	JAMES, BUT I'M NOT HEARING ANY OF THE OTHER
11	CONVERSATIONS. IF THERE'S SOME WAY TO IMPROVE THE
12	TRANSMISSION, THAT WOULD BE GREAT, OR IF YOU GUYS
13	COULD SPEAK A LITTLE MORE CLOSELY TO THE MICROPHONE.
14	DR. POMEROY: I WILL TRY. IS THAT BETTER?
15	OKAY.
16	DR. STEWARD: JUST BARELY.
17	DR. POMEROY: THIS SEEMS VERY FORMAL. SO
18	I WAS THINKING THROUGH THIS PROCESS AND THE
19	IMPORTANCE OF GAINING THE PUBLIC TRUST AS WE MAKE
20	THIS DECISION. AND THE FIRST THING I REALIZED IS
21	THAT I DON'T THINK WE'VE REALLY TAKEN THE TIME TO
22	EXAMINE OUR PERFORMANCE AS A BOARD. HOW DO WE FEEL
23	ABOUT THE JOB THAT WE ARE DOING? AND ONE OF THE
24	THINGS, THE RESPONSIBILITIES OF THE GOVERNANCE
25	SUBCOMMITTEE IS TO HELP US DO SOME SELF-REFLECTION
	12

1	ABOUT THAT.
2	SO IN THE HANDOUT THAT YOU HAVE, THE FIRST
3	SECTION IS ABOUT SELF-ASSESSMENT OF BOARD
4	PERFORMANCE AND FUNCTION. AND I PROMISE I WON'T
5	READ ALL OF THESE THINGS. BUT IF YOU LOOK AT THE
6	BULLET POINTS, IT WAS A SUGGESTION THAT WE RATE
7	OURSELVES ON THIS AND LOOK AT IT AND POSSIBLY
8	IDENTIFY SOME AREAS TO IMPROVE IT TO GET TO THAT
9	GOAL THAT SHERRY WAS TALKING ABOUT ABOUT MAKING SURE
10	THAT WE HAVE TRANSPARENCY IN OUR DECISION-MAKING,
11	MAKING SURE THAT WE HEAR ALL THE VOICES IN OUR
12	DECISION-MAKING. AND THAT'S WHAT THOSE BULLETS
13	REFER TO.
14	SO I REALLY HOPE THAT WE CAN TAKE THE TIME
15	TO QUERY ALL OF THE BOARD MEMBERS ABOUT OUR OWN
16	PERFORMANCE AND WHAT WE COULD IMPROVE IN THE FUTURE
17	SO THAT WE FEEL BETTER ABOUT THE JOB THAT WE'RE
18	DOING AND PEOPLE THAT WE SERVE FEEL BETTER ABOUT THE
19	JOB THAT WE'RE DOING.
20	AND THEN, SECONDLY, I THOUGHT THAT WHILE
21	THERE ARE MANY LEGAL PARAMETERS FOR THE BOARD CHAIR,
22	AND JAMES HAS OUTLINED THOSE, AND THOSE AREN'T UP
23	FOR DISCUSSION, THOSE ARE PRESCRIBED, THERE ARE A
24	LOT OF OTHER ATTRIBUTES OF A LEADER, AN EFFECTIVE
25	LEADER, THAT I THINK WE NEED TO COME TO A CONSENSUS

1	ABOUT. AND I THINK THIS IS IMPORTANT BECAUSE WHILE
2	WE DON'T PICK THE CONTROLLER'S CHOICE, WE CERTAINLY
3	HAVE THE OPPORTUNITY TO PUT OUR VOICES OUT ABOUT THE
4	CHARACTERISTICS AND THE QUALIFICATIONS AND EVEN THE
5	SPECIFIC INDIVIDUALS THAT THEY MIGHT CONSIDER TO
6	NOMINATE FOR THE POSITION OF BOARD CHAIR.
7	SO I THOUGHT IT MIGHT BE USEFUL FOR US TO
8	ACTUALLY DO A SURVEY WHERE WE ASKED PEOPLE ABOUT
9	THINGS LIKE THE DESIRED LEADERSHIP ATTRIBUTES OF THE
10	CHAIR. ARE THEY COLLABORATIVE, COMPETITIVE, WHAT
11	ARE THOSE QUALITIES? WHAT IS THE SKILL SET, YES,
12	WITHIN BEING A PATIENT ADVOCATE, A CALIFORNIA
13	REPRESENTATIVE OF AN ADVOCACY GROUP, I BELIEVE WAS
14	THE TERM. YOU CAN COME TO THAT AS A SCIENTIST, YOU
15	CAN COME TO THAT AS A PATIENT, YOU CAN COME TO THAT
16	AS AN EDUCATION SPECIALIST. THERE ARE A WIDE RANGE
17	OF PLACES, KINDS OF BACKGROUNDS YOU COULD HAVE THAT
18	WOULD QUALIFY YOU. WHAT KIND OF BACKGROUND AND
19	EXPERIENCES DO WE NEED? WHAT DO WE THINK THE
20	APPROPRIATE TIME COMMITMENT IS OF THE CHAIR? AND
21	WHAT DO WE THINK THE APPROPRIATE FINANCIAL
22	COMPENSATION? ALL OF THIS WITHIN THE PARAMETERS
23	THAT ARE DEFINED BY PROP 71.
24	AND THE REASON I WROTE THIS E-MAIL WAS, A,
25	THAT IT HELPED ME ORGANIZE MY THOUGHTS ABOUT THE

1	PROCESS; BUT, B, THAT I THINK THAT SOMETIMES WE
2	DON'T HEAR EQUALLY FROM ALL OF THE MEMBERS OF OUR
3	BOARD. AND I THOUGHT THAT IT WOULD BE A USEFUL
4	EXERCISE TO GIVE EVERYBODY THE CHANCE TO WEIGH IN ON
5	THIS. AND THEN THAT WE THAT WOULD HELP ME,
6	ANYWAY, UNDERSTAND THE TYPE OF PERSON THAT I WANTED
7	TO RECOMMEND IF I WAS ASKED BY ANY OF THE NOMINATING
8	OFFI CERS.
9	CHAIRPERSON LANSING: SO, FIRST OF ALL, I
10	THINK ON BEHALF OF ALL THE MEMBERS OF THE GOVERNANCE
11	COMMITTEE AS WELL AS THE BOARD, I WANT TO THANK YOU
12	FOR TAKING THE TIME TO DO THIS. AND I ALSO WANT TO
13	ADD THAT THOUGH WE HAVE IN THE PROPOSITION EXACTLY
14	WHAT WE NEED, WE DON'T NECESSARILY HAVE IN THE
15	PROPOSITION WHAT THE WEIGHT OF IT SHOULD BE. SO WE
16	CAN DETERMINE THAT AS WELL. AND, AGAIN, IT'S CLEAR
17	THIS IS ONLY OUR RECOMMENDATIONS, OUR IDEAS. THE
18	CONSTITUTIONAL OFFICERS ARE THE ONES THAT ARE GOING
19	TO DO THE APPOINTMENTS OF WHO THEY THINK WOULD BE
20	GOOD.
21	BUT I KNOW FOR A FACT, AFTER ACTUALLY
22	SPEAKING WITH THE CONTROLLER, AS WELL AS OTHER
23	PEOPLE, THAT THEY REALLY WELCOME OUR INPUT, AND THAT
24	THIS IS REALLY SOMETHING THAT WE REALLY HAVE A DUTY
25	TO TRY AND DO.

4	CO WITH THAT ART I KNOW YOU WANTER TO
1	SO WITH THAT, ART, I KNOW YOU WANTED TO
2	MAKE A COMMENT. AND I, AGAIN, WANT TO THANK YOU,
3	CLAI RE.
4	MR. TORRES: YES. I WANTED TO BRING A
5	FORMALITY TO IT AND THEN WE CAN DISCUSS AND TAKE A
6	VOTE SO WE'RE ON THE RECORD. I THINK THAT'S
7	IMPORTANT. I LOVE THESE RECOMMENDATIONS. SO I
8	WOULD MOVE THAT WE ACCEPT RECOMMENDATIONS, AS I CALL
9	THEM, 1, 2, AND 3, WHICH IS, FIRST OF ALL, THE
10	SELF-ASSESSMENT OF BOARD PERFORMANCE.
11	SECONDLY, WAS A YES OR SOMETIMES ANSWERS
12	ABOUT THE INDIVIDUAL BOARD MEMBER HIM OR HERSELF.
13	AND THEN THE THIRD ELEMENT OF CLAIRE'S
14	RECOMMENDATIONS, WHICH IS THE DESIRED ATTRIBUTES OF
15	BOARD CHAIR, AND THAT WE AS A GOVERNANCE
16	SUBCOMMITTEE MAKE THIS RECOMMENDATION TO THE FULL
17	BOARD. AND I SO MOVE.
18	CHAIRPERSON LANSING: DO I HAVE A SECOND?
19	MR. ROTH: SECOND.
20	CHAIRPERSON LANSING: IS THERE ANY
21	DI SCUSSI ON?
22	CHAIRMAN KLEIN: SO I THINK THIS WOULD BE
23	A VERY HELPFUL PROCESS. I'D LIKE TO SAY A COUPLE
24	THINGS. ONE IS THAT PERHAPS TO PROVIDE SOME
25	PERSPECTIVE ON THIS, I'LL BE PROVIDING TOMORROW A

1	SUMMARY OF SOME OF THE RECENT VOTING SPECIFICALLY
2	FOCUSED ON THE LAST THREE YEARS WHERE PEER REVIEW
3	RECOMMENDATIONS CAME TO THE BOARD AND THE BOARD
4	CONSIDERED MOTIONS TO MODIFY THOSE PEER REVIEW
5	RECOMMENDATIONS. AND YOU WILL FIND THAT IN THE
6	INFORMATION I PROVIDE TOMORROW THAT 80 PERCENT OF
7	THE TIME MAJORITIES OF PATIENT ADVOCATES VOTED WITH
8	MAJORITIES OF THE SCIENTIFIC REPRESENTATIVES ON THIS
9	BOARD, WHICH SUGGESTS A HIGHLY COLLABORATIVE CULTURE
10	THAT WE HAVE WITH A LOT OF MUTUAL RESPECT THAT COMES
11	AFTER FULL DISCUSSIONS WE HAVE OF VARIOUS MOTIONS TO
12	EITHER MOVE SOMETHING UP OR MOVE SOMETHING DOWN OR
13	NOT TO APPROVE OR TO APPROVE THE OPTIONS WE HAVE IN
14	THE GRANT PROCESS, WHICH IS THE CORE OF OUR MISSION.
15	SO THE SECOND POINT, THOUGH, IS I'D LIKE
16	SOME CLARIFICATION. I THINK IT WOULD BE HELPFUL
17	WHEN WE GO THROUGH THIS PROCESS OF THE WORD
18	MANAGEMENT DETAIL OR THE PHRASE MANAGEMENT DETAILS.
19	AS WE ALL KNOW, WE'RE HELD UNDER VERY INTENSE
20	SCRUTINY BY THE PUBLIC. WHETHER IT'S EXPENDITURES
21	FOR THE I.T. SYSTEM, EXPENDITURES IN OUR BUDGET,
22	PARTICULARLY AT THIS TIME IN THE STATE'S FINANCIAL
23	CONSTRAINTS, THE LEVEL OF PUBLIC ACCOUNTABILITY IS
24	VERY DETAILED. SO OUR FINANCE COMMITTEE, FOR
25	EXAMPLE, GOES INTO GREAT DEPTH IN LOOKING AT OUR

1	BUDGETS AND MAKING CERTAIN THAT THERE'S A LEVEL OF
2	OVERSIGHT THAT IN CORPORATIONS ONE WOULD NOT FIND.
3	SO THE QUESTION HERE IS HOW DO WE GIVE
4	GUIDANCE TO THE BOARD IN ANSWERING THE QUESTION
5	ABOUT MANAGEMENT DETAILS TO EVALUATE TO GIVE THEM
6	GUIDANCE IN THE BENCHMARKS THEY'RE USING IN
7	DETERMINING HOW TO ANSWER THE QUESTION BECAUSE IT
8	APPEARS TO ME THERE'S SOME MANAGEMENT DETAILS IN THE
9	FINANCE AREA THAT WE HAVE SOME VERY STRICT
10	ACCOUNTABILITY ON AND INTENSE OVERSIGHT ON. THERE
11	ARE OTHER MANAGEMENT DETAILS THAT ARE WELL
12	DELEGATED. SO HOW DO WE GIVE THE BOARD DIRECTION OR
13	GUIDANCE ON ANSWERING THAT QUESTION?
14	DR. POMEROY: WELL, I DON'T KNOW THAT IT'S
15	NECESSARY TO GIVE THE BOARD GUIDANCE IN ANSWERING
16	THAT QUESTION. ONE OF THE RECOMMENDATIONS WAS THAT
17	THERE WOULD BE A SECTION FOR FREE-FORM COMMENTS.
18	AND I THINK PEOPLE FOR THAT PARTICULAR ONE COULD
19	RATE IT AS THEY AVOID GETTING INTO ADMINISTRATIVE
20	DETAILS, AND SOME PEOPLE MIGHT THINK THAT'S A GOOD
21	THING, AND SOME PEOPLE MIGHT COMMENT THAT THAT'S A
22	BAD THING.
23	BUT I THINK THAT THESE AREN'T
24	RECOMMENDATIONS. THESE ARE SELF-ASSESSMENTS. AND
25	IF WE GIVE ROOM FOR PEOPLE TO EXPAND ON THEIR ANSWER
	4.0

1	OR EXPLAIN IT, THEN THEY CAN. SO AS IMPLIED BY YOUR
2	QUESTION, IF YOU WERE ANSWERING THIS ONE, YOU MIGHT
3	SAY, NO, WE DON'T AVOID GETTING INTO MANAGEMENT
4	DETAILS, AND THEN YOUR FREE-FORM ANSWER WOULD BE AND
5	THAT'S A GOOD THING BECAUSE I THINK THAT'S AN
6	IMPORTANT ROLE FOR THIS BOARD. AND SOMEONE ELSE
7	MIGHT HAVE A VERY DIFFERENT ANSWER. AND I THINK
8	GIVING PEOPLE THE OPPORTUNITY TO EXPRESS THAT RANGE
9	OF OPINIONS IS WHAT THIS IS ALL ABOUT.
10	CHAIRMAN KLEIN: THANK YOU VERY MUCH.
11	DR. LOVE: THE OTHER THING IS THAT THE
12	SURVEYS ARE I WAS JUST GOING TO FOLLOW UP TO YOUR
13	POINT AND JUST SAY THAT I THINK THESE SURVEYS ARE
14	OFTEN WHERE PEOPLE CAN GRADE WHETHER SOMETHING IS
15	APPROPRIATE OR EXCESSIVE OR TOO LITTLE. SO ONE CAN
16	DEAL WITH KIND OF THAT RANGE FOR INDIVIDUAL
17	PERCEPTI ON.
18	CHAIRPERSON LANSING: ALL WE'RE TRYING TO
19	DO IS GET SELF-ASSESSMENT AND BOARD ASSESSMENT, AND
20	IT'S DONE ANONYMOUSLY, SO I THINK PEOPLE ARE FREE TO
21	EXPRESS THE RANGE THAT THEY FEEL. THEN WE'RE GOING
22	TO TRY AND ASSESS IT AND SEE WHAT WE CAN LEARN FROM
23	IT. THIS ISN'T A GRADE. IT'S A WAY TO MONITOR
24	OURSELVES AND TO IMPROVE, IF NECESSARY, WHICH I'M
25	SURE
	19
	1 7

1	DR. POMEROY: IF I COULD JUST ADD, IF
2	THERE'S A REAL WIDE RANGE OF ASSESSMENT, THAT
3	PROBABLY TELLS US SOMETHING. IT PROBABLY TELLS US
4	THAT THAT'S AN ITEM THAT WE NEED TO DISCUSS FURTHER.
5	IF WE HAVE CONSENSUS, THEN WE DON'T HAVE TO WASTE
6	TIME DISCUSSING IT FURTHER. AGAIN, IT IS NOT A VOTE
7	OR A GRADE TO SAY WHAT'S GOOD OR BAD, BUT JUST TO
8	GUIDE US IN OPTIMIZING OUR PERFORMANCE.
9	CHAIRPERSON LANSING: I WANT TO SAY I'VE
10	GONE THROUGH THIS PROCESS SEVERAL TIMES ON
11	FOR-PROFIT BOARDS AS WELL AS NOT-FOR-PROFIT BOARDS.
12	AND IT'S REALLY, YOU KNOW, QUITE INTERESTING BECAUSE
13	SOMETIMES YOU THINK SOMETHING IS GOING EXTREMELY
14	WELL, AND YOU FIND OUT THAT YOU'RE NOT
15	COMMUNICATING. AND SOMETIMES YOU THINK, OH, MY GOD,
16	I DIDN'T DO A GOOD JOB OF COMMUNICATING THIS AND
17	SOMETHING ELSE HAPPENS. I DON'T REALLY THINK THIS
18	IS A GRADE. IT'S REALLY A WAY FOR A GROUP TO MOVE
19	FORWARD IN A COLLABORATIVE MANNER AND CONTINUE TO
20	GET BETTER.
21	IT'S NOT SOMETHING WE SHOULDN'T RESIST
22	IT. I THINK WE SHOULD DO IT LIKE EVERY YEAR
23	ACTUALLY. I THINK IT'S A HEALTHY PROCESS.
24	DR. POMEROY: IN EDUCATION WE WOULD CALL
25	THIS FORMATIVE EVALUATION RATHER THAN SUMMATIVE
	20

1	EVALUATION. AND SO YOUR GRADE IS YOUR SUMMATIVE
2	EVALUATION, BUT FORMATIVE IS GETTING INPUT AND
3	FEEDBACK SO THAT YOU CAN SHAPE HOW YOU WANT TO DO
4	THINGS, NOT TO SAY GOOD OR BAD.
5	CHAIRPERSON LANSING: WORK IN PROGRESS IS
6	WHAT WE CALLED IT IN THE FILM BUSINESS.
7	DR. POMEROY: WE ALL HAVE OUR
8	PERSPECTI VES.
9	CHAIRMAN KLEIN: SO JUST ANOTHER QUESTION.
10	HOW WOULD YOU FEEL ABOUT ANOTHER QUESTION IN THAT
11	FIRST SECTION WHICH SAYS THE BOARD SHOULD OR SHOULD
12	NOT GET INVOLVED IN FINANCIAL DETAILS?
13	CHAIRPERSON LANSING: FINE. FINE. WE'RE
14	OPEN.
15	ANYTHING ELSE THAT ANYONE WANTS TO ADD OR
16	DISCUSS WITH THIS?
17	MR. ROTH: I HAVE A COMMENT. I SUPPORT
18	THIS VERY MUCH. I THINK IT'S GOOD PRACTICE TO DO
19	THIS, AND I ENCOURAGE US TO DO IT ON AN ANNUAL
20	BASIS. OBVIOUSLY THE NEW BOARD MEMBERS THAT ARE
21	BEING SWORN IN AREN'T GOING TO BE ABLE TO FILL THAT
22	OUT UNTIL THEY'VE BEEN AROUND A WHILE. I THINK THE
23	REALLY KEY THING THAT CLAIRE PUT TOGETHER HERE IS
24	THIS LAST PART ON THE ATTRIBUTES. AND THAT SHOULD
25	BE A LIVING ATTRIBUTE. IT ISN'T A PERMANENT
	21

1	ATTRIBUTE BECAUSE, AS WE HAVE GONE FROM THE START-UP
2	STAGE TO A MATURATION STAGE, YOU KNOW, THESE THINGS
3	CHANGE AND THE WAY WE ADMINISTER OUR
4	RESPONSIBILITIES SHOULD PROBABLY GROW WITH THAT.
5	CHAIRPERSON LANSING: THAT'S AN EXCELLENT
6	POINT. SO THE DOCUMENT WILL CHANGE AND THE
7	QUESTIONS THAT WE'RE ASKING, AND I THINK THAT'S VERY
8	HEALTHY.
9	ANY MORE QUESTIONS? ALL IN FAVOR? DO I
10	NEED A ROLL CALL VOTE? I APOLOGIZE. PUBLIC
11	COMMENT. IS THERE ANY PUBLIC COMMENT FROM ANYONE ON
12	THE PHONE? ALL RIGHT. ALL IN FAVOR.
13	(CHORUS OF AYES.)
14	CHAIRPERSON LANSING: ANY OPPOSED? THE
15	MOTION CARRIES. ROLL CALL. OS IS ON THE PHONE.
16	DR. STEWARD.
17	DR. STEWARD: YES, I'M HERE. YES.
18	CHAIRPERSON LANSING: THANK YOU. CAN YOU
19	HEAR ME?
20	DR. STEWARD: I CAN HEAR YOU, I CAN HEAR
21	BOB, I CAN HEAR JAMES. BUT THERE'S A COUPLE OF
22	OTHER PEOPLE THAT I CAN'T HEAR, AND I CAN'T EVEN
23	TELL YOU WHO THEY ARE.
24	CHAIRPERSON LANSING: WE'LL TRY TO DO
25	BETTER. THAT'S ONE OF THE THINGS WE'LL PUT IN THE

1	PROGRESS REPORT.
2	NOW I'D LIKE TO PROPOSE A PROCESS. SO,
3	AGAIN, BEING VERY MINDFUL OF THE FACT THAT ALL WE
4	CAN DO IS MAKE SUGGESTIONS, AND WHILE WE ARE
5	CONTINUING TO DO THIS SURVEY, IT'S GOING TO TAKE
6	TIME AND IT'S GOING TO TAKE TIME TO REPORT BACK TO
7	THE BOARD. WE HAVE A VERY, VERY SHORT WINDOW IN
8	WHICH TO FIND A REPLACEMENT. SO I'D LIKE TO PROPOSE
9	A PROCESS AND THEN GET YOUR FEELINGS ABOUT IT.
10	AGAIN, IT'S OUR DUTY TO REACH OUT AND
11	EXPLORE PEOPLE THAT MIGHT BE INTERESTED. SHOULD WE
12	FIND ANYONE THAT'S INTERESTED, AND SHOULD WE WISH TO
13	BRING THAT NAME FORWARD, I WOULD LIKE TO SUGGEST
14	THAT, MINDFUL OF BAGLEY-KEENE, THAT WE GO INTO TEAMS
15	OF TWO AND THAT TWO PEOPLE MEET WITH WHATEVER
16	CANDIDATE THEY CHOOSE TO OR HEAR ABOUT OR WISH TO.
17	AND THAT WE DO THAT SIMULTANEOUS WITH FILLING OUT
18	OUR CHARGE.
19	SHOULD THERE BE ENTHUSIASM FOR SOMEBODY,
20	THEN WE WOULD BRING THAT PERSON BACK TO THE FULL
21	BOARD WHILE WE ARE CONTINUING THIS PROCESS. I JUST
22	DON'T WANT US TO LOSE TIME. SO CAN I HAVE ANY
23	FEEDBACK TO THAT? ANY DISCUSSION?
24	CHAIRMAN KLEIN: JUST TO MAKE IT A MOTION
25	THAT WE CAN CONSIDER FORMALLY, I'LL MAKE A MOTION TO

1	SUPPORT THIS RECOMMENDATION.
2	MR. TORRES: SECOND.
3	CHAIRPERSON LANSING: ANY DISCUSSION?
4	MR. ROTH: I JUST HAVE A QUESTION. I
5	HAVEN' T THOUGHT THROUGH THIS PROCESS YOU JUST
6	MENTIONED, BUT I'VE ALWAYS BEEN A LITTLE TROUBLED
7	THAT'S IT'S PRESUMPTIVE ON OUR PART TO PICK OUR
8	CANDIDATE AND THEN ASK THE CONSTITUTIONAL OFFICERS
9	TO NOMINATE OUR CANDIDATE AND THEN VOTE ON THAT.
10	AND WHILE I'M FINE WITH THE CRITERIA AND THE
11	ATTRIBUTES, WHY ARE WE
12	CHAIRPERSON LANSING: HERE'S THE THING.
13	WHAT I'VE UNDERSTOOD FROM THE BRIEF CONVERSATIONS
14	I'VE HAD WITH ANY OF OUR CONSTITUTIONAL OFFICERS IS
15	THAT THEY WELCOME OUR INPUT. THEY MAY NOT AGREE
16	WITH IT, AND THERE WOULD BE NO PRESSURE ON THEM, BUT
17	WE ARE WE'RE WORKING ON THIS. YOU KNOW, WE MAY
18	GET A CALL FROM SOMEBODY WHO SAYS, GEE, I'D BE
19	INTERESTED IN THIS. WE MAY KNOW THEM; WE MAY NOT
20	KNOW THEM. TO TURN THAT PERSON AWAY SEEMS TO ME
21	IRRESPONSIBLE. TO HAVE A MEETING WITH THAT PERSON
22	WITH WHOEVER YOU WANT ON THE GOVERNANCE COMMITTEE, I
23	THINK EVERYBODY SHOULD HAVE THE RIGHT TO CHOOSE WHO
24	THEY WANT TO, TO JOIN THEM AND TO EXPLORE THAT
25	PERSON, AND THEN TO PERHAPS BRING IT BACK TO THE

1	GOVERNANCE COMMITTEE, I THINK IS FINE.
2	NOW, SHOULD THERE BE ENTHUSIASM, I DON'T
3	THINK THERE'S ANYTHING WRONG. AND, AGAIN, YOU LIVE
4	IN THIS WORLD FAR MORE THAN I DO, BUT FROM THE
5	CONVERSATIONS I'D HAD, THE LEGISLATIVE OFFICERS
6	WELCOME THIS. THEY WILL BE GETTING INPUT FROM OTHER
7	PEOPLE. THEY MAY NOT AGREE WITH US, BUT CERTAINLY A
8	FRIENDLY CALL SAYING I JUST WANT YOU TO KNOW HERE'S
9	A SUGGESTION. BY NO MEANS ARE WE USURPING OUR
10	RIGHT, BY NO MEANS ARE WE LOBBYING FOR IT. WE'RE
11	SIMPLY VOICING ENTHUSIASM.
12	MR. ROTH: THAT WAS REALLY MY QUESTION. I
13	WAS QUESTIONING. I HAVE NOT TALKED TO ANY OF THE
14	CONSTITUTIONAL OFFICERS. THEY'RE ALL IN ART'S PARTY
15	NOW. SO I HAVE NOBODY TO TALK TO. BUT THE
16	QUESTION, SHERRY, REALLY THE INPUT THEY'RE LOOKING
17	FOR, IS IT THE ATTRIBUTES THAT WE THINK AS A BOARD
18	WOULD BE IDEAL FOR THE NEXT CHAIR, OR ARE THEY
19	LOOKING FOR CANDIDATES THAT ARE GOING TO BE
20	RECOMMENDED TO THEM?
21	CHAIRPERSON LANSING: THE ANSWER IS BOTH.
22	I MEAN THIS IS A VERY, VERY, VERY IMPORTANT JOB.
23	MR. ROTH: I'M VERY COMFORTABLE WITH THE
24	ATTRIBUTES. I THINK THAT WOULD BE REALLY HELPFUL TO
25	THEM IF WE SAID THESE TYPES OF ATTRIBUTES GIVEN THE

1	STAGE WE'RE AT ARE VERY IMPORTANT. I'M ALSO NOT
2	OPPOSED TO MEMBERS OF THE BOARD, WHETHER INFORMALLY
3	OR FORMALLY, SUGGESTING NAMES THAT COULD GO FORWARD.
4	BUT WHERE I HAVE A PROBLEM IS THE IMPLICATION THAT
5	WE'RE GOING TO NAME SOMEONE.
6	CHAIRPERSON LANSING: NO. NO. THAT
7	WAS NOT THE IMPLICATION. I WANT TO BE CLEAR. LET
8	ME BE CLEAR. SO I WANT TO BE CLEAR AT LEAST HOW I
9	SEE THIS.
10	ANY MEMBER OF THIS BOARD CAN CALL ANYBODY
11	UP WHO'S A LEGISLATIVE OFFICER AND MAKE A
12	SUGGESTION, A CONSTITUTIONAL OFFICER, AND MAKE A
13	SUGGESTION. THAT'S YOUR RIGHT. THAT'S YOUR RIGHT
14	AS AN INDEPENDENT, ANY CITIZEN, ANY MEMBER OF THE
15	PUBLIC CAN DO THAT. THAT'S PERFECTLY FINE.
16	WHAT I WAS TRYING TO SAY IS THAT IF
17	SOMEBODY CALLS ME AND SAYS, GEE, I'D BE INTERESTED
18	IN LEARNING MORE ABOUT THIS JOB AND PERHAPS BEING A
19	CANDIDATE, I DON'T WANT ANYONE TO SAY, OH, GEE
20	SHERRY, WHY DID YOU MEET WITH THEM AND NOT TELL ME?
21	SO I WAS TRYING TO SET A PROCESS WHERE THE
22	GOVERNANCE COMMITTEE WOULD FEEL INCLUDED. AND SO I
23	MIGHT SAY, DUANE, I DON'T KNOW THIS HE OR SHE. WHY
24	DON'T WE MEET WITH THEM AND SEE.
25	NOW, THEN, JUST TRYING TO GET EVERYONE TO

1	FEEL INCLUDED, ALL I WOULD DO IS THEN BRING THAT
2	INFORMATION BACK TO THE GOVERNANCE COMMITTEE AND
3	THEN, QUITE HONESTLY, NO MATTER WHAT THE GOVERNANCE
4	COMMITTEE SAYS OR DOESN'T SAY, IT'S MY
5	CONSTITUTIONAL RIGHT AS A CITIZEN TO DO WHATEVER I
6	WANT WITH THAT INFORMATION. BUT I DIDN'T WANT
7	ANYONE FEELING EXCLUDED FROM THE PROCESS. AND I
8	ALSO DID NOT WE HAVE A SHORT WINDOW. AND IF
9	THERE'S SOMEBODY WHO'S INTERESTED IN LEARNING ABOUT
10	THE JOB, OR SOMEBODY WHO'S INTERESTED IN SERIOUSLY
11	CONSIDERING IT, FOR THESE MEMBERS OF THE BOARD TO
12	TURN THEIR BACK ON THAT INDIVIDUAL I THINK IS
13	IRRESPONSIBLE. AND THEY MAY NOT KNOW ANY OF THE
14	CONSTITUTIONAL OFFICERS AND THEIR NAME, THEREFORE,
15	MAY NEVER SURFACE.
16	MR. ROTH: I UNDERSTAND.
17	CHAIRPERSON LANSING: THEY'RE LOOKING FOR,
18	FROM WHAT I'VE HEARD FROM ALL OF THEM, AS MUCH INPUT
19	AS WE WOULD LIKE TO GIVE THEM, AND THEY WILL BE
20	GETTING INPUT FROM ALL SORTS OF PEOPLE.
21	MR. ROTH: SO IN THAT VEIN, I THINK IT
22	WOULD BE HEALTHY IF THE BOARD WERE GIVEN MULTIPLE
23	CANDIDATES AND NOT A SINGLE CANDIDATE. SO THAT'S
24	WHAT I WAS TRYING
25	CHAIRPERSON LANSING: NO. NO. NO. I
	27

1	HOPE WE HAVE BOY, I HOPE WE HAVE LOTS OF CHOICES.
2	THAT'S WHAT I'M TRYING TO SAY, THAT EVERYONE CAN
3	REACH. THAT'S THE GOAL.
4	MR. TORRES: WE WON'T HAVE MORE THAN FOUR.
5	CHAIRPERSON LANSING: NO. WHAT I'M SAYING
6	IS I HOPE OUR GROUP, OUR GROUP COULD HAVE AS MANY
7	AS OUR GROUP COULD HAVE DEFINITELY MORE THAN
8	FOUR.
9	MR. TORRES: RECOMMENDATIONS TO THEM.
10	CHAIRPERSON LANSING: THAT'S RIGHT. OUR
11	GROUP WE'RE A BIG GROUP, BUT WE WON'T HAVE MORE
12	THAN FOUR, FOR SURE, CANDIDATES, BUT OUR GROUP AS
13	GOVERNANCE CAN HAVE AS MANY AS WE SEE FIT.
14	MR. ROTH: JUST ONE FINAL THING ON THAT.
15	I THINK BACK TO THE ATTRIBUTIONS THAT CLAIRE HAS PUT
16	IN FRONT OF US. THOSE ARE ABSOLUTELY CRITICAL
17	BECAUSE THE BOARD NEEDS TO HAVE THE DISCUSSION ABOUT
18	HOW WE SEE THIS JOB. IF THE BOARD SEES IT AS
19	20-PERCENT TIME COMMITMENT, THAT'S ONE THING AND THE
20	COMPENSATION ACCORDINGLY. THOSE ARE THINGS WE
21	SHOULD REALLY DEFINE AND NOT LEAVE IT TO, WELL, THIS
22	CANDIDATE NEEDS FULL SALARY AND, THEREFORE, WE
23	SHOULD CONSIDER THAT. I THINK WE SHOULD, IN THE
24	ABSENCE OF CANDIDATES, SET THE CRITERIA AND THEN
25	BRING THE CANDIDATES THROUGH THAT PROCESS.

1	CHAIRPERSON LANSING: I THINK THAT'S
2	IMPORTANT, BUT I THINK IF WE WAIT TILL WE'RE DONE
3	WITH THAT PROCESS, I THINK WE SHOULD DO THEM
4	SIMULTANEOUS, AT LEAST IF PEOPLE ARE REACHING OUT TO
5	US OR THERE'S SOMEBODY THAT WE'RE THINKING OF
6	REACHING OUT TO.
7	CHAIRMAN KLEIN: I ALSO AGREE, SHERRY,
8	THAT THE CONSTITUTIONAL OFFICERS WANT INFORMATION.
9	AND WE DON'T WANT TO HAVE A SITUATION REALLY WHERE
10	THEY END UP HAVING TO CALL, AND THEY WILL NATURALLY
11	CALL ME OR OTHER MEMBERS THAT THEY MAY KNOW, AND WE
12	REALLY NEED THE BOARD TO BE ABLE TO REVIEW SOME OF
13	THESE CANDIDATES IN LIGHT OF THESE CRITERIA, I
14	THINK, AND SAY THIS IS THE GROUP THAT WE THINK IS
15	MOST QUALIFIED OR SOMETHING. WE DON'T HAVE TO SAY
16	ONE. WE CAN SAY THREE OR FOUR OR WHATEVER. BUT I
17	WOULD HOPE WE EXPRESS SOME OPINION RATHER THAN JUST
18	HAVING THE CRITERIA AND FORWARDING THE PEOPLE THAT
19	APPLY TO US.
20	SO I THINK, SHERRY, THAT'S WHERE YOU ARE
21	GOING IS IF WE HAVE AN HONEST REPRESENTATION TO THE
22	CONSTITUTIONAL OFFICERS THAT WE THINK THIS IS THE
23	GROUP THAT BEST FITS THESE CRITERIA AND YOU CHOOSE
24	AMONG THEM AND NOMINATE, AND THE BOARD WILL MAKE AN
25	ELECTION, WE'VE DONE OUR DUTY TO HELP THEM BECAUSE

1	OTHERWISE THEY'RE GOING TO CALL A FEW PEOPLE ON THE
2	BOARD, GET INDIVIDUAL EVALUATIONS. AND IN MY CASE I
3	REALLY THINK THE BOARD IS THE RELEVANT GROUP THAT'S
4	GOING TO LIVE WITH THIS CANDIDATE, AND THE
5	CONSTITUTIONAL OFFICERS NEED TO KNOW WHO THEY WANT
6	TO LIVE WITH AND WHO THEY WANT IN LEADERSHIP.
7	CHAIRPERSON LANSING: WITH ALL DUE
8	RESPECT, THEY DO NOT HAVE TO LISTEN TO ANYTHING
9	WE'RE SAYING.
10	MR. ROTH: THEY DON'T HAVE TO LISTEN, NOR
11	DO WE HAVE TO LISTEN TO THEIR CANDIDATES EITHER,
12	BOB. THEY CAN SEND US CANDIDATES THAT WE DON'T
13	THINK ARE QUALIFIED, AND THEY VOTE, AND WE'LL VOTE
14	THEM DOWN.
15	CHAIRPERSON LANSING: BUT THE POINT IS,
16	GIVEN WHAT WE WENT THROUGH BEFORE, ALL I'M TRYING TO
17	REALLY DO IS DETERMINE A PROCESS WHERE EVERYBODY
18	FEELS INCLUDED AND OPEN AND THAT THEY CAN LET THEIR
19	MINDS THINK AND COME UP WITH IDEAS AND FEEL FREE TO
20	DISCUSS IT.
21	MR. SHEEHY: WELL, I GUESS I WOULD LIKE TO
22	HOPE THAT WE WOULD REMAIN WITHIN THE PARAMETERS IN
23	TERMS OF SALARY AND PERCENT OF EFFORT THAT THE
24	BOARD THAT THIS COMMITTEE ACTUALLY VERY
25	EXHAUSTIVELY WORKED ON. WE DIDN'T SET EITHER THE

1	PERCENT OF EFFORT OR THE SALARY FOR AN INDIVIDUAL.
2	WE SET IT FOR THE ROLE AFTER REALLY A VERY CAREFUL
3	CONSIDERATION. WE'VE ADOPTED THAT. WE'VE ADOPTED A
4	BUDGET WITH THE SPECIFIC NUMBERS. SO WE HAVE TWO
5	PRIOR BOARD ACTIONS THAT DEFINE BOTH THE SALARY AND
6	THE PERCENT OF EFFORT.
7	SO I WOULD HOPE THAT I MEAN I WOULDN'T
8	BE COMFORTABLE PRIOR TO A NEW BOARD PROCESS, SUCH AS
9	DOING CLAIRE'S SURVEY, CHANGING THAT TO ACCOMMODATE
10	A CANDIDATE. I WOULD RATHER THAT CANDIDATES WHO
11	MIGHT WANT TO CONSIDER THE POSITION WOULD REALIZE
12	THAT THEY'RE FITTING WITHIN THE PARAMETERS OF AND
13	WE'VE HAD SEVERAL BOARD ACTIONS AS WELL ON THE ROLE
14	OF THE CHAIR, ETC., ETC. AND I WOULD HOPE THAT WE
15	WOULD STAY WITHIN THE CONFINES OF WHAT WE'VE ALREADY
16	ADOPTED IN TERMS OF ACCEPTING CANDIDATES.
17	CHAIRPERSON LANSING: I DON'T THINK ANYONE
18	WAS THINKING OF NOT DOING THAT. I WASN'T ANYWAY. I
19	CAN ONLY SAY THAT MAKE THIS PERSONAL, YOU KNOW,
20	LIKE PEOPLE WILL CALL ME. AND THEY'LL SAY, OH, YOU
21	KNOW, HAVE YOU EVER MET SO-AND-SO? I'M AFRAID TO
22	MEET ANYBODY BECAUSE I DON'T WANT TO DO ANYTHING
23	THAT VIOLATES THE SANCTITY OF THE TRANSPARENCY OF
24	THE GOVERNANCE PROCESS. SO I HAVE SAID NO. BUT
25	ACTUALLY IT WOULD BE VERY HEALTHY TO SAY THIS IS THE

1	SALARY RANGE, THIS IS WHAT THE DUTIES ARE EVEN AS
2	YOU'RE WORKING THROUGH IT. BUT IF WE KEEP NOT EVEN
3	ANSWERING PEOPLE'S QUESTIONS, WE'RE NOT GOING TO
4	HAVE ANY CANDIDATES THAT WE EVEN THINK ARE GOOD.
5	MR. TORRES: ON THAT POINT, MADAM CHAIR, I
6	THINK IT'S IMPORTANT, ALSO RELATING TO JEFF'S POINT,
7	WE'RE DEALING WITH FOUR CONSTITUTIONAL OFFICERS WHO
8	ARE UNDER THE TARGET OF A VERY INTENSE POLITICAL
9	AGENDA. AND I THINK WE HAVE TO BE VERY SENSITIVE
10	THAT ANY CANDIDATES THAT WE MIGHT PROCEED TO
11	RECOMMEND TO THEM THAT THEY CONSIDER, THAT THOSE
12	CANDIDATES ARE NOT GOING TO BE IN THE \$500,000 RANGE
13	BECAUSE IT'S GOING TO BE VERY DIFFICULT FOR A
14	GOVERNOR, A LIEUTENANT GOVERNOR, A TREASURER, OR
15	CONTROLLER WHEN THEY'RE CUTTING THE BUDGETS AND
16	SALARIES OF EMPLOYEES AND FIRING EMPLOYEES AND THE
17	MASSIVE BURDEN ON THE UNIVERSITY OF CALIFORNIA IN
18	RESPECT TO THOSE ISSUES, AS YOU WELL KNOW, AS CLAIRE
19	WELL KNOWS, WE'RE GOING TO HAVE TO BE SENSITIVE AS
20	TO WHAT KIND OF POSITION WE PUT A GOVERNOR IN OR
21	LIEUTENANT GOVERNOR IN AS TO WHO THEY MAY NOMINATE
22	TO MAKE SURE THAT WE'VE CLEARED THE FIELD IN TERMS
23	OF THAT ELEPHANT THAT'S IN THE MIDDLE OF THE ROOM,
24	AND THAT'S THE SALARY ISSUE IN VERY DIFFICULT BUDGET
25	TIME.

1	CHAIRMAN KLEIN: SO WHILE RESPECTING THAT,
2	I COUNT ON OUR CONSTITUTIONAL OFFICERS FOR COURAGE
3	TO DO THE RIGHT THING FOR THE MISSION. WE DON'T
4	KNOW WHO OUR CANDIDATES ARE YET. IF WE GET A
5	CANDIDATE WHO CAN DRIVE THIS MISSION BETTER WITH THE
6	BOARD AND THAT COSTS \$450,000, I THINK THE BOARD
7	NEEDS TO LOOK AT EACH CANDIDATE AND WHAT THEY CAN
8	CONTRIBUTE. DEANS OF MEDICAL SCHOOLS GET PAID WELL
9	IN THIS STATE, AND THEY SHOULD GET PAID WELL. THEY
10	ARE AT THE KEY OF GUIDING THE MEDICAL LEADERSHIP FOR
11	THE NEXT GENERATION.
12	YOU HAVE TO LOOK AT EVERY PERSON, WHAT
13	THEY BRING TO THE TABLE, WHAT THEY CAN CONTRIBUTE.
14	I'M SPEAKING FROM THIS POSITION WHERE I'M NOT TAKING
15	A SALARY, BUT I'M SPEAKING OUT OF LOYALTY TO THE 7
16	MILLION VOTERS WHO WANTED US TO DRIVE THERAPIES FOR
17	PATIENTS. IF WE FIND SOMEONE WHO CAN BRING IN \$500
18	MILLION OF INTERNATIONAL MATCHING FUNDS AND MASSIVE
19	AMOUNTS OF SCIENTISTS WHO CAN HELP US GET TO OUR
20	MISSION, THAT'S SOMETHING THAT WE NEED TO TAKE INTO
21	CONSI DERATI ON.
22	SO I THINK, AS JEFF SAID, WE NEED TO GET
23	THE SURVEY BACK FROM EVERYONE, SEE WHAT PEOPLE IN
24	THE BOARD ARE THINKING, AND LOOK AT EACH CANDIDATE
25	BASED ON WHAT THEY CAN CONTRIBUTE TO OUR MISSION

ı	BECAUSE IT'S ALL ABOUT THE MISSION. AND POLITICAL
2	LEADERSHIP, WE HAVE GREAT CONSTITUTIONAL OFFICERS
3	WHO HAVE THE COURAGE TO DO THE RIGHT THING, AND WE
4	SHOULD GIVE THEM THE FULL RANGE OF CHOICES AND LET
5	THEM MAKE THEIR CHOICE.
6	CHAIRPERSON LANSING: I THINK WHAT WE'RE
7	DOING TODAY IS VERY HEALTHY, AND IT'S WHAT WE WILL
8	CONTINUE TO DO WHEN WE HAVE SOMEBODY, HOPEFULLY MANY
9	PEOPLE TO TALK ABOUT. DO YOU KNOW? RIGHT NOW ALL
10	I'M TRYING TO DO IS GET A PROCESS WHICH ALLOWS EACH
11	AND EVERY MEMBER OF THE GOVERNANCE COMMITTEE, AND
12	ACTUALLY I WOULD EXTEND IT TO THE BOARD, TO FEEL
13	FREE TO TALK TO SOMEBODY. AND IF THEY HAVE SOME
14	EXCITEMENT, TO ASK ONE OF THEIR PARTNERS ON THE
15	BOARD TO JOIN THEM. AND THEN IF THEY GET EXCITED,
16	TO LET US KNOW ABOUT IT. AND THEN IT'S UP TO US OR
17	THEM TO DO WHAT THEY WISH WITH THAT INFORMATION.
18	AND JUST I'M TRYING TO BE A REALLY GOOD
19	PARTNER TO EVERYBODY, SO THAT'S ALL THAT I'M TRYING
20	TO DO IS GET FULL TRANSPARENCY, HAVING NOBODY FEEL
21	THAT THERE WERE ANY SECRET MEETINGS THAT THEY DIDN'T
22	KNOW ABOUT OR ANYTHING THAT WENT ON, AND THAT
23	EVERYBODY IS APPRISED OF WHAT'S GOING ON WITH THE
24	FULL CONFIDENTIALITY OF BEING RESPECTFUL OF THE
25	PERSON THAT WE'RE TALKING ABOUT.

1	MR. SHEEHY: I JUST THINK IT'S VERY
2	IMPORTANT THAT WE STAY WITHIN THE PARAMETERS OF WHAT
3	THE BOARD'S ALREADY ADOPTED. I MEAN I THINK WE'RE
4	LEGALLY BOUND. I REMEMBER DISTINCTLY WHEN WE WENT
5	THROUGH THE INITIAL SALARY AND PERCENT OF EFFORT FOR
6	THE CHAIR, WE DID NOT ASSIGN THAT AS AN INDIVIDUAL.
7	WE ASSIGNED IT TO THE ROLE. WE HAD THIS
8	COMMITTEE WORKED VERY DILIGENTLY ON THAT TO COME UP
9	WITH BOTH OF THOSE. WE ADOPTED THAT. WE HAVE
10	ADOPTED A BUDGET WITH THE SPECIFIC NUMBER FOR THE
11	CHAIR. AND UNTIL THE BOARD CHANGES THAT, I THINK WE
12	SHOULD BE IT'S FAIR, I GUESS, TO ME AS A YOU
13	KNOW, IF THE REST OF THE BOARD WANTS TO GET TOGETHER
14	AND VOTE THAT WE'RE GOING TO OFFER SOMEBODY 500,000,
15	THEN I CAN VOTE NO. BUT I'D RATHER NOT BE BRINGING
16	FORWARD CANDIDATES THAT HAVE THAT EXPECTATION WHEN
17	WE'VE ALREADY DECIDED AS A BOARD THAT WE'RE NOT
18	GOING TO DO THAT UNTIL THE BOARD HAS CHANGED ITS
19	MI ND.
20	IF YOU ARE GOING TO START INTO THIS
21	PROCESS BEFORE THE BOARD HAS CHANGED ITS MIND, THEN
22	I THINK WE'RE GOVERNED BY WHAT THE BOARD HAS ALREADY
23	ADOPTED. THAT'S MY POINT.
24	DR. STEWARD: I'D JUST LIKE TO SAY I THINK
25	THAT SHERRY MADE AN EXCELLENT CASE. I THINK THIS

1	MOTION IS VERY STRONG. AND I THINK JEFF HAS LAID
2	OUT THE CONSTRAINTS ON IT, AND, FRANKLY, I'D LIKE TO
3	CALL THE QUESTION. I THINK IT'S A VERY APPROPRIATE
4	THING TO DO.
5	CHAIRPERSON LANSING: CAN I HAVE A SECOND?
6	MR. TORRES: SECOND.
7	CHAIRPERSON LANSING: MEMBERS OF THE
8	PUBLIC. I'M SORRY. MORE DISCUSSION.
9	MR. ROTH: I WAS JUST TRYING TO FIGURE OUT
10	WHAT WE'RE DOING NOW.
11	CHAIRPERSON LANSING: WE'RE VOTING ON A
12	MOTION OF THE PROCESS THAT ALLOWS ANY MEMBER OF THE
13	GOVERNANCE COMMITTEE, SHOULD THEY FIND SOMEBODY THAT
14	THEY'RE EXCITED ABOUT, TO ASK SOMEONE ELSE ON THE
15	BOARD TO JOIN THEM. AND THEN IF THEY REALLY ARE
16	EXCITED, TO COME BACK AND REPORT TO THE GOVERNANCE
17	COMMITTEE AND DO WITH THAT INFORMATION AS HE OR SHE
18	FEEL FIT. THAT'S ALL WE CAN REALLY ASK FOR AND
19	I NCLUDE EVERYBODY.
20	MR. ROTH: I'M FINE WITH THAT. THE
21	DISCUSSION, THOUGH, THAT I WANT TO MAKE SURE WE
22	CONTINUE IS THE PARALLEL PATH FOR ANY WAY WE CAN
23	CONSIDER GETTING THESE CRITERIA VETTED BY THE BOARD
24	SOONER BECAUSE I THINK THEY RE SO CRITICAL TO HOW WE
25	WOULD DEAL

1	CHAIRPERSON LANSING: AS FAR AS I'M
2	CONCERNED, THIS CAN BE SENT OUT IMMEDIATELY. AND
3	THEN IT'S UP TO ALL OF US TO RETURN IT WITHIN A
4	WEEK, IF WE CAN, THEN WE'LL HAVE A MEETING OF THE
5	FULL GOVERNANCE COMMITTEE TO DISCUSS THIS. WE NEED
6	TEN DAYS OF NOTICE. THE QUICKER THE BETTER.
7	MR. ROTH: I THINK IT'S SO IMPORTANT,
8	SHERRY
9	CHAIRPERSON LANSING: I DO TOO.
10	MR. ROTH: THAT WE DON'T RUN CANDIDATES
11	THROUGH AND SAY, WELL, WE CAN MAKE THIS WORK OR THAT
12	WORK UNTIL WE'VE HAD THAT DISCUSSION. ONCE THERE'S
13	A CANDIDATE, THEN EVERYTHING STARTS TO BUILD AROUND
14	THAT AS OPPOSED TO NOW WHEN THERE ARE NONE TO SIT
15	DOWN AND SAY HOW SHOULD WE HOW CAN WE LOOK AT OUR
16	GOVERNANCE THAT WE'VE HAD TO DATE, OUR OVERSIGHT
17	RESPONSIBILITIES, ARE THERE OTHER WAYS TO DO IT; FOR
18	EXAMPLE, PUTTING MORE POWER INTO THE COMMITTEE
19	CHAIRS, FINANCE OVERSIGHT, AND OTHER THINGS, THAT I
20	THINK ARE QUITE REASONABLE TO HAVE A DISCUSSION
21	ABOUT. I SAID THIS ONCE BEFORE.
22	WHEN BOB'S NOT HERE, THE REST OF US HAVE
23	GOT TO DO OUR JOBS. AND WE SHOULD BE ABLE TO STEP
24	UP AND DO THAT, BUT THAT'S THE KIND OF CONVERSATION
25	I'D LIKE TO HAVE ABOUT HOW DO WE BEST EXERCISE OUR

OVERSIGHT GIVEN THAT WE'RE NOT IN A START-UP MODE
ANYMORE. AT THE START-UP MODE, IT MIGHT HAVE BEEN
PERFECTLY REASONABLE TO HAVE THE KIND OF GOVERNANCE
WE HAVE, AND IT MAY NOT BE REASONABLE TODAY, AND WE
MAY DECIDE THAT'S STILL THE WAY WE SHOULD DO IT.
BUT I THINK THAT'S THE CONVERSATION THAT WE NEED TO
HAVE.
CHAIRPERSON LANSING: SO, MELISSA, I WOULD
ASK YOU TO GET THE SURVEYS OUT, IF POSSIBLE, PERHAPS
EVEN TOMORROW. I DON'T KNOW IF THAT'S POSSIBLE. AS
SOON AS YOU CAN. AND THEN TO SCHEDULE A GOVERNANCE
COMMITTEE MEETING TO REPORT BACK ON THE SURVEY.
IT'S CONCEIVABLE WE COULD DO THIS IN TEN DAYS. WE
HAVE TO GIVE A TEN-DAY NOTICE, BUT IT CERTAINLY CAN
BE DONE WITHIN TWO WEEKS, AND IT CAN BE DONE BY THE
PHONE. IT DOESN'T HAVE TO BE AN IN-PERSON MEETING.
DR. LOVE: SHERRY, ONE THING, I THINK
CLAIRE DID A WONDERFUL JOB OF DRAFTING A SURVEY, BUT
I DO THINK THERE ARE SOME THINGS WE CAN REACH OUT
AND GET, WHICH WOULD BE SLIGHTLY MORE VALIDATED,
MORE DETAILED. SO I DON'T KNOW IF WE CAN ASK JAMES
OR SOMEONE, I DON'T WANT TO DELAY THE PROCESS, BUT I
WOULD SUGGEST WE JUST PAUSE AND MAKE SURE WE GET A
GOOD QUALITY INSTRUMENT. CLAIRE HAS DONE A
WONDERFUL JOB, BUT I THINK WE CAN BE A LITTLE BIT

1	CHAIRPERSON LANSING: IF THAT'S THE WISH
2	OF EVERYBODY, I THINK WE NEED AT LEAST 48 HOURS TO
3	DO THAT. I THINK WE'RE PROBABLY LOOKING, DUANE, AT
4	AROUND TWO WEEKS FROM NOW.
5	MR. ROTH: WHICH IS FINE. IT'S JUST I
6	THINK THAT IS SO IMPORTANT THAT WE GET SOME
7	AGREEMENT ON WHERE WE'RE GOING WITH THAT BEFORE WE
8	START RUNNING THESE CANDIDATES THROUGH. I WATCHED
9	IT HAPPEN MANY TIMES. YOU START TO INTERVIEW AND
10	YOU GO, WOW, THAT WOULD BE GREAT. WONDER HOW WE CAN
11	MAKE THAT WORK INSTEAD OF SAYING WHAT DID WE DECIDE
12	PROSPECTIVELY BEFORE WE
13	CHAIRPERSON LANSING: SO THEN, IF IT'S ALL
14	RIGHT, TED, I'D LIKE TO EMPOWER YOU AND CLAIRE AND
15	JAMES AND MELISSA TO FURTHER CLARIFY THE SURVEY.
16	AND THEN AS SOON AS THAT'S DONE, WHICH I HOPE WILL
17	BE MONDAY, SO MONDAY. THEN WE'LL SEND IT OUT. IT
18	IS OUR RESPONSIBILITY TO GET IT BACK. AND THEN WE
19	CAN SCHEDULE A GOVERNANCE PHONE CALL WHICH WILL
20	PROBABLY BE MORE REALISTIC.
21	DR. TROUNSON: SO THANK YOU. I MEAN
22	CLEARLY VERY IMPORTANT MATTER, THE MOST IMPORTANT
23	MATTER FOR ME AND I THINK FOR THE BOARD. AND SO I
24	THINK THE PROCESS IS THE RIGHT THING BECAUSE IT'S
25	VERY CLEAR TO ME THAT THERE ARE NOT A LOT OF
	20

1	APPLICANTS VYING FOR THIS JOB RIGHT AT THE MOMENT.
2	AND YOU'RE NOT GOING TO YOU'RE NOT GOING TO GET
3	SOMEBODY THAT IS A MIRROR IMAGE OF BOB KLEIN. SO
4	YOU NEED TO THINK ABOUT THAT IN THAT KIND OF WAY.
5	BUT I THINK IT'S SO IMPORTANT TO KNOW WHAT
6	YOU WANT FROM THIS PERSON BECAUSE I KNOW THAT THERE
7	WOULD BE PEOPLE THERE WHO WOULD BE PREPARED TO SPEND
8	20 PERCENT OF THEIR TIME, BUT NOT 80 PERCENT. THIS
9	IS SO IMPORTANT BECAUSE IT WILL LIMIT THE FIELD, IT
10	WILL LIMIT THE PARAMETERS. SO MY CONCERN WAS DON'T
11	DO IT IN PARALLEL. SOME OF THE KEY COMPONENT PARTS
12	ARE ABSOLUTELY CRUCIAL FOR ATTRACTING PEOPLE TO WANT
13	TO BE INTERESTED. AND IF YOU PUT THEM OFF, IT WILL
14	BE VERY DIFFICULT TO GET THEM TO COME BACK.
15	SO I THINK KNOWING WHAT THE PARAMETERS
16	ARE, PARTICULARLY THE TIME PARAMETERS, I ACTUALLY
17	THINK LESS IMPORTANT THE MONEY PARAMETERS BECAUSE IF
18	YOU KNOW WHAT THE TIME PARAMETERS ARE, IT GIVES A
19	RANGE THAT'S ASSOCIATED WITH THE TIME. YOU HAVE TO
20	ACTUALLY MAKE THAT DECISION. AND IF YOU KNOW YOU'RE
21	NOT GOING TO HAVE BOB KLEIN, YOU KNOW IT'S GOING TO
22	BE A DIFFERENT PERSON, THEN YOU REALLY NEED TO KNOW
23	WHAT YOU'RE SEEKING THERE BECAUSE THERE ARE A
24	LIMITED NUMBER OF CANDIDATES, I THINK, WHO REALLY
25	WILL BE PREPARED TO GIVE UP THE SUBSTANTIVE TIME AND

1	EFFORT THAT'S NECESSARY. AND YOU NEED A VERY GOOD
2	PERSON FOR THIS VERY GOOD BOARD. AND FOR ME IT'S
3	ABSOLUTELY CRUCIAL THAT WE GET A VERY GOOD PERSON
4	WHO REALLY FEELS COMFORTABLE IN DOING THE JOB.
5	SO I THINK YOU'RE DOING THE RIGHT THING IN
6	ORDER TO SET THE PARAMETERS, SOME OF THE PRIMARY
7	PARAMETERS FOR WHAT YOU WANT TO DO BECAUSE OTHERWISE
8	I THINK YOU'LL HAVE A GREAT DEAL OF TROUBLE IN
9	ATTRACTING THE RIGHT CANDIDATE.
10	DR. POMEROY: SO I WANT TO ENDORSE THE
11	TIMELINE THAT'S BEEN LAID OUT, WHICH IS THAT IF WE
12	COULD TURN AROUND THE SURVEY AND THE DISCUSSION AND
13	GET THE ATTRIBUTES IN, SAY, TWO WEEKS, I THINK THAT
14	WOULD GIVE US PLENTY OF TIME TO DO THIS SEQUENTIALLY
15	RATHER THAN IN PARALLEL.
16	BUT I HAVE A QUESTION FOR JAMES ABOUT THE
17	BAGLEY-KEENE REQUIREMENTS. IS TWO REALLY THE
18	MAXIMUM AND IS IT LEGITIMATE TO SPECIFICALLY DESIGN
19	A FORMAL PROCESS TO AVOID BAGLEY-KEENE REQUIREMENTS?
20	CAN YOU JUST TELL US A LITTLE BIT MORE ABOUT THAT?
21	MR. HARRISON: SURE. BAGLEY-KEENE IS
22	QUITE CLEAR, THAT IT ONLY APPLIES TO BODIES
23	COMPRISED OF THREE MEMBERS OR MORE. AND THE USE OF
24	TWO-MEMBER INTERVIEW TEAMS BY STATE COMMISSIONS IS
25	RELATIVELY COMMON. REMEMBER THAT TO THE EXTENT THAT

1	THE SUBCOMMITTEE OR BOARD IS INTERESTED IN A
2	PARTICULAR CANDIDATE, WHAT WE WOULD PRESUMABLY DO IS
3	SCHEDULE A CLOSED SESSION MEETING TO GIVE THE OTHER
4	MEMBERS OF THE SUBCOMMITTEE OR THE BOARD AN
5	OPPORTUNITY TO MEET THE INDIVIDUAL. AND THEN
6	ULTIMATELY SHOULD THE INDIVIDUAL DECIDE OR SHOULD
7	THE CONSTITUTIONAL OFFICERS DECIDE TO NOMINATE THE
8	INDIVIDUAL, HIS OR HER NAME WOULD BECOME PUBLIC AT
9	THAT POINT IN TIME.
10	DR. POMEROY: THAT'S VERY HELPFUL. I DO
11	WANT TO SAY THAT I THINK THAT I WANT TO ENDORSE WHAT
12	ALAN SAID, WHICH IS I THINK ONE OF THE REASONS WE
13	HAVEN'T HAD PEOPLE EXPRESS INTEREST IN THIS POSITION
14	IS BECAUSE WE CAN'T DECIDE WHAT THE POSITION IS.
15	AND THEY DON'T WANT TO BE BUFFETED AROUND BY OUR
16	INDECISION AND LACK OF CONSENSUS. SO I THINK THAT
17	ACTUALLY WE'LL GET MORE INTEREST IF WE CAN DEFINE
18	WHAT THE PARAMETERS AND EXPECTATIONS ARE.
19	SO THESE WOULD REALLY BE PREINTERVIEWS,
20	JAMES, IF YOU WANTED TO PUT IT IN THAT CATEGORY.
21	MR. HARRISON: ABSOLUTELY. IN FACT, I
22	WOULD CHARACTERIZE THESE MORE AS PROVIDING
23	INFORMATION TO THE INDIVIDUAL WHO MIGHT BE WILLING
24	TO SERVE THAN A FORMAL INTERVIEW. IT'S INFORMATION
25	GATHERI NG.

1	CHAIRPERSON LANSING: THAT'S WHAT I WOULD
2	CONSIDER IT IS INFORMATION GATHERING AND FEELING
3	OPEN TO HAVE THAT DISCUSSION.
4	ANY MORE CONVERSATION? SO WE HAVE A
5	MOTION AND WE HAVE A SECOND.
6	DR. POMEROY: COULD YOU REPEAT THE MOTION?
7	CHAIRPERSON LANSING: THE MOTION, YOU WANT
8	TO REPEAT IT, JAMES.
9	MR. HARRISON: AS I UNDERSTAND THE MOTION,
10	IT'S TO RECOMMEND TO THE BOARD THAT TWO-MEMBER TEAMS
11	OF THE GOVERNANCE SUBCOMMITTEE OR BOARD MEET WITH
12	POTENTIAL NOMINEES AND REPORT BACK TO THE GOVERNANCE
13	SUBCOMMITTEE.
14	DR. POMEROY: THERE WAS AN IMPLIED
15	FRIENDLY AMENDMENT THAT THAT WOULD BEGIN AFTER THE
16	SURVEY PROCESS HAD BEEN COMPLETED, RIGHT? THAT
17	WASN'T FORMALLY STATED.
18	CHAIRPERSON LANSING: THAT WASN'T DONE.
19	ASSUMING THAT
20	DR. POMEROY: SO I'M TRYING TO UNDERSTAND
21	WHAT THE MOTION REALLY IS.
22	CHAIRPERSON LANSING: I ACTUALLY PROPOSE
23	THAT WE BEGIN IT WHENEVER WE WANTED TO BECAUSE IF
24	THE SURVEY PROCESS, IF I WAS SURE THAT THE SURVEY
25	PROCESS WAS ONLY GOING TO TAKE TWO WEEKS, I WOULD
	43
	T-J

1	FEEL COMFORTABLE WAITING THOSE TWO WEEKS. IF THE
2	SURVEY PROCESS TAKES THREE WEEKS OR FOUR WEEKS, I
3	ACTUALLY WOULD FEEL UNCOMFORTABLE BECAUSE I THINK
4	THERE'S NOTHING AGAIN, I WANT TO BE CLEAR. ALL
5	WE'RE DOING IS IF SOMEONE WERE TO CALL YOU, FEELING
6	FREE TO ANSWER THEIR QUESTIONS. YOU CAN SAY I DON'T
7	KNOW THIS YET OR I DON'T KNOW THAT YET. LET'S WAIT.
8	BUT IF YOU JUST ARE CONSTANTLY SAYING I CAN'T TALK
9	TO YOU, THEN THAT PERSON IS GOING TO GO AWAY. OR IF
10	SOMEBODY I ACTUALLY, BECAUSE OF TRYING TO BE
11	REALLY SO INCLUSIVE, I ACTUALLY FEEL AS IF I'M
12	HAMPERED AS A CITIZEN. I DON'T QUITE KNOW WHAT TO
13	DO.
14	I MIGHT BE SITTING NEXT TO SOMEONE AND SAY
15	WHAT ARE YOU DOING NOW? AND IF SOMEONE ASKS ME
16	QUESTIONS, I ALMOST FEEL LIKE I CAN'T ANSWER THE
17	QUESTION BECAUSE I WANT THE RIGHT TO TALK.
18	CHAIRMAN KLEIN: SO THERE'S A LOT OF
19	INFORMATION THESE PEOPLE WILL NEED. WITH SOMEONE
20	GOING TO TAKE ON A RESPONSIBILITY LIKE THIS, IT'S
21	GOING TO TAKE THEM A COUPLE MONTHS. SO GETTING THEM
22	STARTED WITH JUST ANSWERING THEIR QUESTIONS AND
23	GIVING THEM INFORMATION JUST HELPS THEM START TO
24	THINK THROUGH THE PROCESS. I MEAN WE NEED TO BE
25	VERY PUBLIC THAT THERE'S A SURVEY GOING ON, AND THE

1	BOARD IS GOING TO COME BACK AND GIVE US CRITERIA AND
2	INFORMATION ABOUT WHAT THEY WANT IN THIS JOB. AND
3	THEY'LL KNOW THAT UP FRONT.
4	DR. POMEROY: SO THE MOTION IS?
5	CHAIRPERSON LANSING: THE MOTION IS JUST
6	TO DO YOU WANT TO SAY IT AGAIN?
7	MR. HARRISON: SURE.
8	CHAIRPERSON LANSING: IT'S JUST TO BEGIN
9	THE PROCESS OF FEELING IF SOMEBODY HERE RECEIVES A
10	PHONE CALL OR SOMEBODY HERE HAS AN IDEA, THAT THEY
11	CAN GO OUT AND ANSWER THE QUESTION. AND IF THEY
12	WISH TO ASK ANOTHER MEMBER OF THE BOARD TO JOIN
13	THEM, THAT THEY CAN DO SO TO GATHER INFORMATION.
14	AND THAT'S IT. IT'S THAT SIMPLE.
15	MR. SHEEHY: I STILL HAVE A QUESTION IN
16	HOW WE DESCRIBE THE POSITION. DO WE DESCRIBE THE
17	POSITION AS THE BOARD HAS DESCRIBED IT UP UNTIL THIS
18	POI NT?
19	CHAIRMAN KLEIN: THE BOARD IS GOING TO
20	HAVE A SURVEY.
21	CHAIRPERSON LANSING: THE BOARD'S GOING TO
22	HAVE A SURVEY. YOU WOULD ACTUALLY SAY THAT.
23	MR. SHEEHY: BUT THE BOARD HAS ALREADY
24	SPOKEN. UNTIL THE SURVEY GETS ADOPTED BY THE BOARD,
25	THE BOARD HAS BEEN VERY CLEAR ABOUT WHAT THE SALARY
	45

1	SHOULD BE AND THE PERCENT OF EFFORT AND WHAT THE
2	RESPONSIBILITIES ARE. AND I JUST DO NOT THINK IT'S
3	FAIR TO THE BOARD, AND I DON'T EVEN THINK IT'S
4	PARTICULARLY LEGAL, GIVEN THAT THE BOARD HAS TAKEN
5	POSITIONS, TO SUDDENLY START INTERVIEWING PEOPLE FOR
6	A POSITION THAT MAY NOT BE YOU KNOW, UNTIL YOU
7	CHANGE IT, WE'RE GOVERNED BY WHAT I MEAN MAYBE
8	COUNSEL CAN ENLIGHTEN ME, BUT ARE WE NOT GOVERNED BY
9	PRIOR BOARD DECISIONS IN THIS MATTER UNTIL THE BOARD
10	MAKES DIFFERENT DECISIONS? ARE WE NOT GOVERNED BY
11	THE BUDGET WE ADOPTED?
12	THE MOTION WE MADE TWO AND A HALF YEARS
13	AGO SAID WE'RE MAKING THIS WE'RE MAKING THESE
14	DECISIONS ABOUT THE POSITION, NOT ABOUT THE
15	I NDI VI DUAL.
16	MR. HARRISON: I HAVE TO GO BACK AND LOOK
17	AT THE ACTUAL MOTION THAT WAS ADOPTED. THAT MAY
18	VERY WELL BE CORRECT, BUT I NEED TO CHECK.
19	MR. SHEEHY: I'VE BEEN UNABLE TO OBTAIN
20	THE TRANSCRIPT TO GET THAT, SO IT'S VERY DIFFICULT.
21	IT DOESN'T EXIST ONLINE.
22	MR. ROTH: THE WAY I WOULD ANSWER THAT
23	QUESTION, IF IT WERE ASKED OF ME, IS THERE IS A
24	CRITERIA, AND THERE'S A CURRENT POSITION ON THAT,
25	BUT IT'S UNDER REVIEW BASED ON THIS VOTE WE'RE ABOUT

	Diministration and the second second
1	TO TAKE TONIGHT. SO IT WILL EVOLVE OVER THE VERY
2	NEAR TERM SO IT'S WELL DEFINED, BUT WE WILL HAVE TO
3	MAKE THOSE CHANGES AT THE POINT IN TIME. BUT THIS
4	ACTION ALLOWS YOU TO HAVE THAT CONVERSATION AND SAY
5	IT'S NOT DETERMINED UNTIL WE REITERATE THAT THAT'S
6	WHAT WE THINK THE CRITERIA ARE AND THE SALARY RANGE
7	ACCORDINGLY. I THINK IT'S OKAY FOR NOW.
8	CHAIRPERSON LANSING: CALL THE QUESTION.
9	CAN I CALL THE ROLL ON THIS?
10	MS. KING: BOB KLEIN.
11	CHAIRMAN KLEIN: YES.
12	MS. KING: SHERRY LANSING.
13	MS. LANSING: YES.
14	MS. KING: TED LOVE.
15	DR. LOVE: YES.
16	MS. KING: CLAIRE POMEROY.
17	DR. POMEROY: YES.
18	MS. KING: DUANE ROTH.
19	MR. ROTH: YES.
20	MS. KING: DAVID SERRANO-SEWELL.
21	MR. SERRANO-SEWELL: YES.
22	MS. KING: JEFF SHEEHY.
23	MR. SHEEHY: NO.
24	MS. KING: OSWALD STEWARD.
25	DR. STEWARD: YES.
	47

1	MS. KING: ART TORRES.
2	MR. TORRES: AYE.
3	MS. KING: AND THE MOTION CARRIES.
4	CHAIRPERSON LANSING: I FORGOT TO ASK IF
5	THERE WAS PUBLIC COMMENT ON THIS MOTION. I ASKED
6	EARLIER. OKAY. I'M REALLY GOING TO ONE OF THESE
7	DAYS UNDERSTAND THESE CONSTITUTIONS.
8	SO WE WILL THEN, JUST TO CLARIFY, BE
9	SENDING OUT THE SURVEY. WE WILL THEN BE TRYING TO
10	GET THIS DONE WITHIN A TWO-WEEK PERIOD. AND WE WILL
11	THEN BE SCHEDULING ANOTHER MEETING OF THE GOVERNANCE
12	COMMITTEE TO REPORT BACK ON THE INPUT THAT WE'VE
13	GOTTEN AND THEN TO REPORT BACK THE BOARD. IT MAY
14	REQUIRE SEVERAL PHONES CALLS TO DO THIS.
15	I THINK NOW WE CAN TURN TO AGENDA ITEM 4,
16	WHICH IS THE CONSIDERATION OF THE REQUEST BY
17	CITIZENS FINANCIAL ACCOUNTABILITY OVERSIGHT TO POST
18	FORM 700, WHICH IS A STATEMENT OF ECONOMIC INTEREST,
19	AND TRAVEL EXPENSE CLAIMS FOR BOARD MEMBERS AND CIRM
20	STAFF. JAMES, COULD YOU WALK US THROUGH THIS
21	REQUEST?
22	MR. HARRISON: SO AS YOU ALL KNOW, EACH
23	YEAR PUBLIC OFFICIALS IN CALIFORNIA ARE REQUIRED TO
24	FILE A FORM 700 BY APRIL 1ST TO DISCLOSE THEIR
25	ECONOMIC INTERESTS. THE FORM 700, JUST TO REFRESH
	40

1	YOUR RECOLLECTION, INCLUDES DISCLOSURE OF SOURCES OF
2	INCOME OF \$500 OR MORE, INVESTMENTS IN REAL
3	PROPERTY, OR BUSINESS ENTITIES OF \$2,000 OR MORE,
4	GIFTS OF \$50 OR MORE, AND TRAVEL PAYMENTS.
5	UNDER THE POLITICAL REFORM ACT, THESE
6	FORMS MUST BE MADE PUBLICLY AVAILABLE UPON REQUEST,
7	BUT THEY'RE CURRENTLY NOT REQUIRED TO BE POSTED.
8	INCIDENTALLY, EVERY YEAR DAVID JENSEN HAS REQUESTED
9	COPIES OF THE FORM THROUGH A PUBLIC RECORDS ACT
10	REQUEST, AND WE HAVE MADE THEM AVAILABLE. AND MOST
11	RECENTLY IN THIS LAST YEAR, HE POSTED THEM ON HIS
12	BLOG.
13	YOU SHOULD ALSO KNOW THAT IN 2009 THE
14	LEGISLATURE ADOPTED A PILOT PROGRAM TO REQUIRE
15	OFFICIALS IN FOUR COUNTIES TO POST THEIR FORMS ON
16	THE COUNTY'S WEBSITE. THAT HAS SINCE BEEN EXPANDED
17	TO INCLUDE OTHER COUNTIES AS WELL. THE LEGISLATURE
18	IS ESSENTIALLY EVALUATING WHETHER OR NOT TO REQUIRE
19	ALL PUBLIC OFFICIALS' FORM 700S TO BE POSTED ON
20	WEBSITES. SOME OF THE CONSTITUTIONAL OFFICERS HAVE
21	TAKEN VOLUNTARY STEPS TO POST THEIR STATEMENTS OF
22	ECONOMIC INTEREST AND THOSE OF THE TOP OFFICIALS
23	WITHIN THEIR DEPARTMENTS. AND THE FPPC POSTS THE
24	FORM 700S OF ALL STATE ELECTED OFFICIALS IN
25	CALIFORNIA AS WELL AS MEMBERS OF THE COUNTY BOARDS

1	OF SUPERVI SORS.
2	CIRM'S EXECUTIVE MANAGEMENT AND THE TWO
3	VICE CHAIRS AND THE CHAIR HAVE MADE A DECISION TO
4	VOLUNTARILY POST THEIR FORM 700S. AND THE CITIZENS
5	FINANCIAL ACCOUNTABILITY OVERSIGHT COMMITTEE, WHICH
6	IS MEETING THIS FRIDAY, AT ITS LAST MEETING PASSED A
7	MOTION TO POST THE FORM 700S OF THE MEMBERS OF THAT
8	COMMITTEE AND ALSO TO REQUEST THAT THE BOARD OF CIRM
9	MAKE A DECISION TO POST THE MEMBERS' STATEMENTS OF
10	ECONOMIC INTEREST AND EXECUTIVE STAFF AS WELL AS
11	TRAVEL EXPENSE CLAIMS FILED BY THE MEMBERS AND
12	EXECUTIVE STAFF.
13	WE'RE BRINGING THIS ISSUE TO YOUR
14	ATTENTION FOR YOUR CONSIDERATION AND TO MAKE A
15	RECOMMENDATION TO THE BOARD. DAVID.
16	MR. SERRANO-SEWELL: MY QUESTION HAS TO DO
17	WITH THE TRAVEL. THE FORM 700 SEEMS FINE, IN MY
18	VIEW. IT'S A PUBLIC DOCUMENT, BUT SO ARE THE TRAVEL
19	EXPENSE FORMS. THEY'RE A PUBLIC DOCUMENT AS WELL.
20	WHAT I'M WORRIED ABOUT AND WHAT'S THE SCOPE OF THE
21	REQUEST? I UNDERSTAND IT'S FOR CIRM EXECUTIVE STAFF
22	AND FOR ALL BOARD MEMBERS.
23	SO WHEN I GET ON A SOUTHWEST FLIGHT FOR A
24	MEETING IN LOS ANGELES, I WORK WITH STAFF AND THEY
25	BOOK IT THROUGH THE TRAVEL AGENCY. WOULD THAT BE

1	COVERED AS A TRAVEL EXPENSE FORM? IS THAT WHAT IS
2	UNDERSTOOD?
3	MR. HARRI SON: YES.
4	MR. SERRANO-SEWELL: I DON'T FILL OUT A
5	FORM FOR THAT.
6	MR. HARRISON: UNLESS YOU FILL OUT A
7	TRAVEL EXPENSE CLAIM TO SEEK REIMBURSEMENT, THAT'S
8	WHAT THE CFAOC IS REQUESTING BE POSTED, THE ACTUAL
9	TRAVEL EXPENSE CLAIMS.
10	MR. SERRANO-SEWELL: WHEN WILL THERE BE
11	INSTANCES WHEN SOMEBODY WOULD FILL OUT A TRAVEL
12	EXPENSE CLAIM FORM?
13	MR. HARRISON: WHEN YOU SPEND MONEY OUT OF
14	POCKET AND SEEK REIMBURSEMENT.
15	MR. SERRANO-SEWELL: SO THEY'RE NOT
16	LOOKING FOR ALL THE TRAVEL EXPENSES FOR CIRM
17	EXECUTIVE STAFF AND COMMISSIONERS, ARE THEY? I
18	GUESS I DON'T UNDERSTAND THE PROCESS, THE PROCEDURES
19	OF THE INNER WORKINGS OF THE AGENCY AND HOW THEY GO
20	ABOUT PUTTING FORMS IN AND NOT AND WHATNOT. IT
21	HAPPENS MAGICALLY FOR US.
22	DR. TROUNSON: WELL, I THINK IT IS
23	EVERYTHING. THEY GET THOSE TRAVEL EXPENSES GET
24	NAILED BACK ACROSS THE BOARD. SO IT WOULD COME OUT
25	THAT WAY, DAVID. SO FOR EVERYTHING THAT EVEN IF
	51

ı	SUMEUNE GETS A TICKET FOR ME, ESSENTIALLY IT WILL
2	ALL BE THERE.
3	BUT THE ISSUE AT THE MOMENT IS THEY'RE
4	GETTING IT ANYWAY THROUGH THE BLOGGER. IT'S JUST AN
5	UNTIDY SYSTEM. THROUGH DAVID JENSEN, I SHOULD SAY.
6	AND, YOU KNOW, IT'S JUST AN UNTIDY SYSTEM. IT JUST
7	SEEMS TO ME THAT AT LEAST FOR THE I DON'T HAVE
8	ANY PROBLEM WITH THE EXECUTIVE STAFF DOING THAT
9	BECAUSE I'M GOING TO HAVE TO DO IT ANYWAY FROM TIME
10	TO TIME AND ALMOST EVERY MONTH OR WHATEVER, SO I
11	MIGHT AS WELL GET IT DONE. I THINK IT'S MORE ABOUT
12	HOW YOU PEOPLE FEEL ABOUT YOURS GOING THERE, BUT
13	THAT'S WHAT WAS REQUESTED BY THE COMMITTEE, AND IT
14	WOULD BE, AS I UNDERSTAND IT, THE FULL EXPENSES.
15	MR. SERRANO-SEWELL: THEN SO THAT'S, I
16	GUESS, THE QUESTION. THAT FOLLOWS UP TO MY NEXT
17	QUESTION. WHAT WOULD BE THE BURDEN ON STAFF TO
18	ADMINISTER THIS SHOULD WE ADOPT IT? AND WHEN I GET
19	SUCH A REQUEST IN THE CITY ATTORNEY'S OFFICE, I
20	ALWAYS TRY TO CONTACT THE REQUESTER AND REALLY TRY
21	TO DETERMINE WHAT THEY'RE GOING AFTER AND NARROW
22	I DON'T TRY TO NARROW THE SCOPE OF ANYTHING, BUT
23	SOMETIMES THE REQUESTER, THEY DIDN'T REALLY WANT ALL
24	OF THE TRAVEL EXPENSE RECORDS. THEY WEREN'T REALLY
25	INTERESTED IN THAT. WHAT THEY WERE REALLY

1	INTERESTED IN IS OUTSIDE OF ATTENDING NORMAL
2	COMMISSION MEETINGS, WHICH WE ALL HAVE TO DO AND
3	THERE'S EXPENSES ASSOCIATED WITH THAT. THEY WANT TO
4	KNOW MORE ABOUT OTHER KINDS OF TRAVEL TO CONVENTIONS
5	OR TO THIS OR TO THAT.
6	AS IT'S BEING PRESENTED NOW, IT'S
7	EVERYTHING, WHICH IS FINE.
8	MR. HARRISON: THE CFAOC HAS NOT IN ANY
9	WAY LIMITED ITS REQUEST REGARDING TRAVEL EXPENSE
10	CLAIMS. OBVIOUSLY IT'S A VOLUNTARY DECISION THAT
11	THE BOARD WOULD MAKE TO POST ANYTHING. SO TO THE
12	EXTENT THAT YOU WANT TO IMPOSE SOME CONSTRAINTS OR
13	SUGGEST THAT THE BOARD IMPOSE SOME CONSTRAINTS ON
14	WHAT'S POSTED, THAT'S CERTAINLY WITHIN YOUR
15	DI SCRETI ON.
16	MR. SERRANO-SEWELL: WHAT WOULD BE
17	REASONABLE? IF WE INCLUDED EVERYTHING, WOULD IT BE
18	LIKE ONCE A MONTH WE WOULD UPDATE IT, QUARTERLY?
19	MR. HARRISON: WE COULD DEVELOP A FIRST
20	OF ALL, LET ME COMMENT WITH RESPECT TO THE FORM
21	700S. MY ASSUMPTION IS THAT IF THE BOARD DECIDES
22	THAT IT WANTS TO PROCEED FORWARD AND POST THE
23	MEMBERS' FORM 700S, THAT WE WOULD DO IT ON A
24	PROSPECTIVE BASIS; THAT IS, THE FIRST FORMS WE WOULD
25	POST WOULD BE THOSE THAT YOU WOULD BY APRIL 1ST OF

1	THIS YEAR. WITH RESPECT TO TRAVEL EXPENSE CLAIMS,
2	STAFF WILL DEVELOP A PROTOCOL FOR
3	MR. SERRANO-SEWELL: DO WE HAVE A SENSE
4	FROM THE COMMITTEE WHAT THE SCOPE OF I'M FOCUSING
5	MORE ON THE TRAVEL BECAUSE THE FORM 700S ARE EASY.
6	WE TURN THEM IN ONCE A YEAR, YOU SCAN THEM, YOU PUT
7	THEM ONLINE. THAT'S EASY. THAT'S LIKE AN ONGOING
8	ADMINISTRATIVE OBLIGATION.
9	CHAIRPERSON LANSING: BOB HAS SOME
10	ANSWERS.
11	CHAIRMAN KLEIN: FIRST OF ALL, ON THE FORM
12	700S, AS BEEN STATED, I AND ART AND DUANE ALL
13	VOLUNTEERED TO PUT OUR FORM 700S UP FOR EVERYONE.
14	AS HAS BEEN STATED, THOSE TRAVEL CLAIMS ARE PUBLIC
15	REPORTS AND THE BLOGGER CAN GET THEM. THE ISSUE AT
16	THE CHAIR'S OFFICE LEVEL IS THAT WE HAVE ESSENTIALLY
17	41 MEMBERS, NOT 29 BECAUSE WE HAVE ALTERNATES. AND
18	EVERY TIME ANYONE TRAVELS TO ANY MEETING, WE DON'T
19	HAVE A LOT OF STAFF, AND FILING 27 CLAIMS EVERY TIME
20	YOU HAVE A MEETING OR 14 FOR A SUBCOMMITTEE, TO THE
21	EXTENT THAT EVERY ALL THE EXPENSES WEREN'T PUT ON
22	A CREDIT CARD OF THE STATE OR SOMETHING OF THAT
23	KIND, IS A LOT. MAYBE WE COULD, I THINK, LOOK TO
24	YOUR POINT, DAVID, THAT I WOULD GUESS THEY'RE
25	INTERESTED IF WE DO OUT-OF-STATE TRAVEL OR SOMETHING

1	MAJOR IN STATE, OR ROUTINE TRAVEL MAY NOT BE AN
2	ISSUE, BUT I'M OPEN TO ANY SUGGESTION.
3	THE OTHER OPTION IS TO FILE THEM
4	SEMIANNUALLY SO WE'RE NOT DOING IT WE'RE NOT
5	FILING 340 DIFFERENT CLAIMS DURING THE YEAR. EVERY
6	TIME THERE'S PEER REVIEW, EVERY TIME THERE'S A
7	STANDARDS WORKING GROUP, EVERY TIME THERE'S
8	GOVERNANCE, THERE'S A LOT OF PAPER HERE. AND UNLESS
9	WE'RE GOING TO HIRE STAFF, ADDITIONAL STAFF, IN THE
10	CHAIR'S OFFICE
11	CHAIRPERSON LANSING: I ACTUALLY
12	RESPECTFULLY DISAGREE. UNFORTUNATELY I THINK THEY
13	WANT EVERYTHING, AND I THINK WE HAVE NOTHING TO
14	HIDE. I KNOW THAT IT'S
15	CHAIRMAN KLEIN: HOW ABOUT FILING
16	SEMI ANNUALLY OR QUARTERLY?
17	CHAIRPERSON LANSING: THAT'S FINE.
18	QUARTERLY. I THINK WE DO IT OFFICIALLY QUARTERLY,
19	BUT I THINK THEY WANT EVERYTHING. I DON'T THINK WE
20	HAVE ANYTHING TO HIDE, AND I THINK THE MINUTE YOU
21	DON'T GIVE IT QUARTERLY IS FINE.
22	CHAIRMAN KLEIN: CAN I MAKE A MOTION WE DO
23	IT QUARTERLY?
24	CHAIRPERSON LANSING: FINE.
25	MR. TORRES: I'M SORRY. WHAT DID THE

55

1	MOTION INDICATE BY THE COMMITTEE? I DON'T THINK IT
2	SAID ANY TIME. THERE WAS A MOTION BY THE FINANCIAL
3	AUDIT COMMITTEE IN THE PAST.
4	MR. HARRISON: THE CITIZENS FINANCIAL
5	ACCOUNTABILITY OVERSIGHT COMMITTEE ADOPTED A MOTION
6	REQUESTING THAT THE BOARD ADDRESS THIS ISSUE, BUT
7	THEY DIDN'T SPECIFY ANY TIME PERIOD WITH RESPECT TO
8	THE EXPENSES.
9	CHAIRPERSON LANSING: IT CAN BE EVERY SIX
10	MONTHS. I THINK WE SHOULD DO IT.
11	DR. TROUNSON: SO, CHAIR, WE KIND OF DO IT
12	EVERY QUARTER ANYWAY. AND IT'S TOP SHEET, SO
13	THERE'S NO DETAILS. THEY ONLY REQUIRE THE TOP
14	SHEET. AND SO ESSENTIALLY IT VARIES A LITTLE BIT,
15	BUT IT'S NOT THAT DIFFICULT FOR THE STAFF TO DO
16	BECAUSE IT'S ALL IT'S IN THE COMPUTER SYSTEM AND
17	THE FINANCIAL STAFF DRAW IT OUT. WE HAVE TO DO IT,
18	AS I SAID, BECAUSE WE'RE ASKED TO PROVIDE IT FOR
19	DAVID JENSEN. SO UNDER FREEDOM OF INFORMATION WE
20	HAVE TO PROVIDE THAT, SO IT'S NOT SUCH A BIG DEAL TO
21	DO.
22	MR. SERRANO-SEWELL: SORRY, SHERRY. I
23	HAVE A COMMENT.
24	CHAIRPERSON LANSING: YES, PLEASE GO.
25	MR. SERRANO-SEWELL: THE ISSUE IS NOT
	F./

1	WHETHER WE WANT TO OR DON'T WANT TO PROVIDE THE
2	INFORMATION, IN MY VIEW. BECAUSE THAT IS OUR
3	INCLINATION TO PROVIDE THE INFORMATION, AND WE DO
4	THAT WHEN WE GET A REQUEST. I'M GETTING MORE TO THE
5	GRANULAR LEVEL BECAUSE THAT'S IMPORTANT BECAUSE ONCE
6	YOU COMMIT TO SOMETHING, YOU HAVE TO DO IT,
7	ESPECIALLY WHEN IT COMES TO AN OBLIGATION TO THE
8	PUBLIC AND WHAT YOU ARE GOING TO DISCLOSE. SO
9	GETTING ON THE GRANULAR LEVEL IS REALLY RELEVANT.
10	SO TRAVEL EXPENSE FORMS. WE DON'T HAVE TO HAVE THAT
11	DISCUSSION NOW, BUT WE DO HAVE TO HAVE THAT
12	DISCUSSION BECAUSE HOW YOU GO ABOUT PROVIDING THAT
13	INFORMATION AND ENSURING THAT THE REQUESTER IS
14	GETTING EVERYTHING THAT THEY NEED IN THE FORM THAT
15	THEY WANT IT IN MAY NOT BE WHAT YOU FILE QUARTERLY,
16	ALAN. IT MAY BE. WE DON'T KNOW.
17	IF IT ISN'T, THAT MEANS MORE WORK FOR YOUR
18	STAFF. IF IT IS, MY POINT IS WE DON'T KNOW. AND WE
19	CAN MAKE AN EDUCATED GUESS AS TO WHAT WE MIGHT THINK
20	THAT INFORMATION IS; BUT UNTIL WE HAVE AN
21	INTELLIGENT DISCUSSION WITH OUR SISTER COMMITTEE, IT
22	COULD BE A BIT OF A CHALLENGE. THERE ARE REALLY
23	A YOU KNOW THIS AS AN ATTORNEY WHO RESPONDS TO
24	SUNSHINE ACT REQUESTS ON BEHALF OF YOUR CLIENTS. IT
25	GETS VERY GRANULAR VERY FAST.

1	MR. HARRISON: I SHOULD ADD THAT WITH
2	RESPECT THE FORM 700S, TO ADDRESS DAVID'S POINT, THE
3	FPPC AND SOME OF THE CONSTITUTIONAL OFFICERS THAT
4	HAVE VOLUNTARILY POSTED THE FORM 700S HAVE A POLICY
5	OF REDACTING ADDRESSES, TELEPHONE NUMBERS, AND
6	PERSONAL INFORMATION OF THAT NATURE. AGAIN, IT
7	WOULD BE AVAILABLE IF SOMEONE REQUESTED THE FORM;
8	BUT BECAUSE IT'S BEING POSTED ON THE INTERNET,
9	SIGNATURES, ADDRESSES, AND TELEPHONE NUMBERS ARE
10	ROUTINELY REDACTED. AND THAT'S IF THE BOARD IS
11	INCLINED TO POST SOMETHING THAT WE WOULD RECOMMEND
12	AS WELL.
13	MS. BAUM: CAN I JUST ADDRESS THE WORKLOAD
14	ISSUE? IT WAS MY UNDERSTANDING THAT WE WOULD BE
15	POSTING WHAT THEY CALL THE TOP PAGE BECAUSE THERE'S
16	LESS REDACTION, THEREFORE, LESS WORK REQUIRED
17	BECAUSE THE TOP PAGE DOESN'T REQUIRE THERE BE
18	SIGNATURES ON IT. IT'S A SUMMARY SHEET. IT DOESN'T
19	HAVE ALL OF THE CONFIDENTIAL INFORMATION THAT YOU
20	WOULD ACTUALLY HAVE TO SPEND A LOT OF TIME REDACTING
21	AND MIGHT ACTUALLY, UNFORTUNATELY, MISS SOMETHING.
22	SO IN THE PAST WE'VE JUST DONE THE TOP SHEET.
23	MR. SERRANO-SEWELL: WHAT IS THE TOP
24	SHEET?
25	MS. BAUM: I KNEW YOU WERE GOING TO ASK
	EO

1	THAT, AND UNFORTUNATELY I KNOW IT'S A SUMMARY SHEET,
2	BUT IT DOESN'T HAVE COPIES OF THE INDIVIDUAL CREDIT
3	CARDS WITH THE CREDIT CARD NUMBERS ON IT. AND
4	THAT'S HOW I FELT COMFORTABLE DOING IT. IF YOU HAVE
5	TO WORRY ABOUT HAVING CREDIT CARD NUMBERS APPEARING
6	EVENTUALLY ON THE INTERNET, THAT'S A BIG CONCERN, AT
7	LEAST FROM MY PART.
8	CHAIRPERSON LANSING: SO I THINK THAT'S A
9	VERY GOOD APPROACH. AND I WOULD LIKE TO SEE IF
10	THERE'S A MOTION THAT WE ADOPT THIS PROCEDURE.
11	MR. ROTH: I'LL TRY AND MAKE A MOTION. IF
12	YOU DON'T LIKE IT, I'LL TAKE IT AWAY. THE MOTION I
13	WOULD MAKE IS THAT WE MOVE AHEAD, YES, WE WILL DO
14	THIS, BUT SUBJECT TO SOME CONSIDERATION FOR THE
15	WORKLOAD INVOLVED AND THE TIMING OF HOW OFTEN THESE
16	WILL BE POSTED.
17	CHAIRPERSON LANSING: SO I WOULD LIKE TO
18	MAKE A FRIENDLY AMENDMENT THAT WE ADOPT WHAT WAS SO
19	ARTFULLY ARTICULATED, THE TOP PAGE, WHICH I THINK IS
20	SOMETHING THAT WE'RE ALL COMFORTABLE WITH AND THAT
21	WE DO IT ON A QUARTERLY BASIS, IF THAT'S OKAY WITH
22	YOU, DUANE.
23	MR. ROTH: THAT GIVES THE SPECIFICITY TO
24	IT. I WAS ACTUALLY THINKING THAT MAYBE YOU COULD DO
25	THIS ANNUALLY IF IT'S A BIG WORKLOAD. IF QUARTERLY

1	IS THE RIGHT NUMBER, I JUST DON'T KNOW.
2	CHAIRPERSON LANSING: I THINK THAT'S WHAT
3	WE HAVE BEEN DOING.
4	MR. ROTH: YOU HAVE BEEN DOING IT
5	QUARTERLY. THEN I'M FINE.
6	MR. SERRANO-SEWELL: WHO MADE THE MOTION
7	ON OUR SISTER COMMITTEE? WHO WAS IT?
8	MR. HARRISON: IT WAS THE CONTROLLER.
9	MR. SERRANO-SEWELL: THE CONTROLLER'S
10	OFFICE. AND ART AND SHERRY HAD A MEETING WITH THE
11	CONTROLLER. YOU PROBABLY DIDN'T GET INTO THIS
12	GRANULAR LEVEL, THANK GOD, YOU DIDN'T. YOU'D GO
13	CRAZY. IT WAS A LONG MEETING ANYWAYS. OTHER ISSUES
14	WERE DISCUSSED.
15	COULD, AS A PART OF THIS MOTION, DUANE AND
16	SHERRY, IF YOU'RE OKAY WITH IT, CAN WE DELEGATE TO
17	JAMES TO HAVE A DISCUSSION WITH THE CONTROLLER'S
18	OFFICE TO REFINE THE REQUEST? AND I THINK JAMES
19	UNDERSTANDS CLEARLY WHAT THE INTENTIONS ARE AND WHAT
20	THE INTENTIONS OF THE ICOC WILL BE TOMORROW SHOULD
21	THEY ADOPT THIS RECOMMENDATION. I JUST WANTED THERE
22	TO BE AN ADD-ON BECAUSE THE CONTROLLER MAY COME BACK
23	AND SAY, NO, I DON'T WANT IT ANNUALLY. I WANT IT ON
24	A ROLLING ONGOING BASIS, MEANING EVERY TIME THERE'S
25	A TRAVEL EXPENSE FORM PROCESSED, I WANT IT ONLINE.

1	MS. KING: I JUST WANTED TO CLARIFY A FEW
2	THINGS. THERE WAS A QUESTION FROM DAVID EARLIER
3	THAT I THINK COULD HAVE BEEN ANSWERED MORE
4	THOROUGHLY. THAT IS, JUST TO LET KNOW WHAT WE'RE
5	ALL TALKING ABOUT HERE AND THE REQUEST FROM THE
6	CFAOC IS ABOUT THE STANDARD FORM 262, THE STATE
7	TRAVEL CLAIM. SO WHAT WE'RE TALKING ABOUT, WHAT OUR
8	STAFF HAS BEEN PROVIDING TO DAVID JENSEN FOR THE
9	LAST COUPLE OF QUARTERS ON A QUARTERLY BASIS,
10	BECAUSE HE REQUESTS THEM, IS THE TOP PAGE OF A FULL
11	TRAVEL CLAIM THAT IS SUBMITTED THAT WOULD BE
12	ACTUALLY THE TOP PAGE IS JUST THAT FORM. IT'S
13	STANDARD 262. YOU'VE BEEN USING IT FOR SIX YEARS.
14	I KNOW IT LIKE THE BACK OF MY HAND. AMY KNOWS IT
15	EVEN BETTER. AND THAT'S WHAT WOULD BE POSTED.
16	AND THE OTHER THING TO LET YOU KNOW, IN
17	RESPONSE TO DAVID'S QUESTION ABOUT THINGS LIKE A
18	FLIGHT BEING BOOKED FOR YOU, THAT WOULD NOT BE
19	POSTED UNLESS YOU FILED A TEC OR A STANDARD 262. SO
20	JUST TO PROVIDE SOME CLARITY IN THERE. IF YOU HAVE
21	A FLIGHT, A HOTEL ROOM, OR SOMETHING THAT JENNA PAYS
22	FOR, FOR EXAMPLE, LIKE SHERRY MAYBE WON'T FILE A
23	TRAVEL CLAIM, I'M JUST GOING TO GUESS, FOR THIS
24	MEETING, SHERRY'S EXPENSES WILL BE POSTED. SO
25	SHERRY'S TRAVEL CLAIMS WILL NEVER BE POSTED BECAUSE

1	WE DON'T HAVE ANY FOR HER. SO I JUST WANTED TO BE
2	SURE THAT YOU UNDERSTAND WHAT'S GOING ON SO THAT
3	THEN IT CAN BE COMMUNICATED TO THE STAFF PROPERLY.
4	MR. SERRANO-SEWELL: SHERRY, LET ME
5	VOLUNTEER MY SERVICES IN WORKING WITH JAMES, IF
6	THAT'S OKAY, IF THAT'S THE PLEASURE OF THE COMMITTEE
7	SINCE I DO A LOT OF THIS AT WORK AND UNDERSTAND VERY
8	WELL WHAT BOTH SIDES WANT. I COULD WORK WITH JAMES
9	AND INTERFACE WITH THE CONTROLLER'S OFFICE. I KNOW
10	WE WANT I'LL VOTE FOR THE MOTION AS IT IS, BUT I
11	DO WANT THERE TO BE A COMPONENT OF AND THIS CAN
12	BE REPORTED WHEN THE CFAO, WHATEVER, MEETS THIS
13	WEEK, THAT WE ARE FULLY GOING TO COMPLY. WE WANT TO
14	DO THIS, BUT WE WANT TO DO IT THE RIGHT WAY.
15	CHAIRPERSON LANSING: I JUST WOULD LIKE TO
16	SAY, FIRST OF ALL, THAT WE'VE BEEN DOING THIS FOR
17	DAVID JENSEN. SO IF WE'VE BEEN DOING IT FOR DAVID
18	JENSEN, WHY WOULDN'T YOU GIVE IT TO THE CONTROLLER?
19	IT DOESN'T MAKE SENSE.
20	MR. SERRANO-SEWELL: BECAUSE WE DON'T KNOW
21	WHAT THE CONTROLLER WANTS, SHERRY. THAT'S WHY.
22	MS. KING: THAT IS ALSO TRUE OF FORM 700S.
23	JUST SO YOU KNOW, I'VE BEEN SENDING YOUR FORM 700S
24	TO DAVID JENSEN OR PROVIDING THEM TO OUR
25	COMMUNICATIONS TEAM TO SEND TO DAVID JENSEN FOR SIX
	40

1	YEARS.
2	CHAIRPERSON LANSING: SO THEN LET ME ASK
3	FOR THE AMENDMENT AS IS, AND EMPOWER, PRETTY MUCH
4	LIKE WHAT WE DID LAST TIME, JAMES AND DAVID TO MAKE
5	SURE THAT THIS IS WHAT THE CONTROLLER IS COMFORTABLE
6	WI TH.
7	MR. TORRES: IT'S VERY EASY TO FIND OUT.
8	HE DOES IT ALREADY FOR HIMSELF AND HIS STAFF.
9	CHAIRPERSON LANSING: CAN I HAVE PUBLIC
10	COMMENT? THEN WE HAVE THE MOTION. WE HAVE A SECOND
11	ON THE MOTION? DO WE NEED A ROLL CALL VOTE?
12	DR. PIZZO: CAN YOU STATE THE MOTION?
13	MR. HARRISON: AS I UNDERSTAND THE MOTION,
14	IT'S TO RECOMMEND TO THE BOARD THAT CIRM POST TRAVEL
15	EXPENSE CLAIMS AND FORM 700S FILED BY BOARD MEMBERS
16	AND EXECUTIVE STAFF FOR TRAVEL EXPENSE CLAIMS. THIS
17	WOULD BE DONE ON A QUARTERLY BASIS. AND THIS WOULD
18	BE SUBJECT TO A DELEGATION TO DAVID AND TO ME TO
19	WORK WITH THE CFAOC TO MAKE SURE WE'RE PROPERLY
20	RESPONDING TO THEIR REQUEST.
21	CHAIRPERSON LANSING: THAT WAS BEAUTIFULLY
22	SAID. I'M IMPRESSED. ALL RIGHT. ALL IN FAVOR.
23	(CHORUS OF AYES.)
24	CHAIRPERSON LANSING: OS? WE HAVE A
25	QUORUM. THEN THE MOTION CARRIES.

63

1	I BELIEVE THAT THERE IS THERE ANY
2	FURTHER PUBLIC COMMENT? ANY FURTHER COMMENT FROM
3	MEMBERS OF THE SUBCOMMITTEE?
4	THEN I WANT TO THANK YOU ALL FOR BEING
5	HERE AND FOR BEING ON THE PHONE AS WELL. UNLESS
6	THERE ARE ANY OBJECTIONS, THIS MEETING, THIS PART OF
7	THE PUBLIC MEETING STANDS ADJOURNED, AND WE'RE GOING
8	TO GO INTO CLOSED SESSION. AND I WOULD LIKE TO ASK
9	JAMES TO PLEASE STATE THE CODE WHICH ALLOWS US TO GO
10	INTO CLOSED SESSION.
11	MR. HARRISON: THE SUBCOMMITTEE WILL BE
12	MEETING IN CLOSED SESSION PURSUANT TO GOVERNMENT
13	CODE SECTION 11126 AND HEALTH AND SAFETY CODE
14	SECTI ON 12529. 30.
15	MS. KING: THERE'S DINNER IN THE CLOSED
16	SESSION ROOM, WHICH IS RIGHT ACROSS THE HALL, OUT
17	THAT DOOR IN THE PARKSIDE ROOM.
18	CHAIRPERSON LANSING: I'D LIKE TO ASK
19	DR. STEWARD TO HANG UP IF HE CAN STILL HEAR ME.
20	MELISSA, IF YOU CAN GIVE HIM THE OTHER NUMBER, AND
21	WE WILL COME BACK AND REPORT BACK AFTER THE CLOSED
22	SESSI ON.
23	DR. STEWARD: THANK YOU. I WILL DO THAT.
24	CHAIRPERSON LANSING: I HOPE YOU VOTED FOR
25	THE MOTION.

1	DR. STEWARD: I DID. I SAID YES.
2	(THE MEETING THEN RECONVENED IN
3	CLOSED SESSION, NOT REPORTED NOR HEREIN
4	TRANSCRI BED. )
5	CHAIRPERSON LANSING: SO WE HAVE CONCLUDED
6	OUR CLOSED SESSION AND HAVE NOTHING TO REPORT TO THE
7	PUBLIC. AND IF THERE'S NO FURTHER COMMENT, I WOULD
8	LIKE TO ADJOURN THIS MEETING.
9	(THE MEETING WAS THEN ADJOURNED AT 8
10	P. M. )
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	65

#### REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE GOVERNANCE SUBCOMMITTEE OF THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

CROWNE PLAZA SFO 1177 AIRPORT BOULEVARD BURLINGAME, CALIFORNIA ON JANUARY 26, 2011

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CSR 7152

BARRISTER'S REPORTING SERVICE

1072 BRISTOL STREET

SUITE 100

COSTA MESA, CALIFORNIA

(714) 444-4100